FOR THE YEAR ENDED 31ST MARCH 2025

Amount in Million ₹ except otherwise stated

CORPORATE INFORMATION 1.

Kirloskar Brothers Limited ("KBL") is a public limited Company domiciled in India and incorporated under the provisions of the Indian Companies Act. KBL, its Subsidiaries and Joint Ventures ("Group") are engaged in providing fluid management solutions globally. The core products of the company are Engineered Pumps, Industrial Pumps, Agriculture and Domestic Pumps, Valves, and Hydro turbines.

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MATERIAL ACCOUNTING POLICIES

2.1 Basis of preparation

The financial statements have been prepared in accordance with the provisions of Indian Accounting Standards (Ind-AS) notified under the Companies Act, 2013 ("the Act") (to the extent notified and as amended from time to time) guidelines issued by the Securities and Exchange Board of India (SEBI). The Ind AS have been prescribed under Section 133 of the Act read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015.

In addition, the guidance notes/announcements issued by the Institute of Chartered Accountants of India (ICAI) are also applied except where compliance with other statutory promulgations require a different treatment.

Group maintains it's accounts on accrual basis following historical cost convention except for certain financial instruments which are measured at fair values. The financial statements have been prepared on accrual and going concern basis.

The financial statements have been approved for issue by the Board of Directors at it's meeting held on 14 May 2025.

2.2 Basis of consolidation and equity accounting

Subsidiaries

Subsidiaries are entities controlled by the Group. The Group controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The financial statements of subsidiaries are included in the consolidated financial statements from the date on which control commences until the date on which control ceases.

The consolidated financial statements relate to Kirloskar Brothers Limited (KBL) and its majority

owned subsidiary companies, consolidated on a line by line basis by adding together the book values of like items of assets, liabilities, income and expenses, after fully eliminating intra-group transactions and the unrealized profit /losses on intra-group transactions, and are presented to the extent possible, in the manner as the Company's independent financial statements.

The names of the subsidiary companies, country of incorporation, and proportion of ownership interest considered in the consolidated financial statements are:

Name of the Company	Country of Incorporation	Proportion of ownership Interest of KBL
Karad Projects and Motors Limited (KPML)	India	100%
The Kolhapur Steel Limited (TKSL)	India	100%
Kirloskar Corrocoat Private Limited (KCPL)	India	65%
Kirloskar Brothers International B V	The Netherlands	100%
SPP Pumps Limited	United Kingdom	100%
Kirloskar Brothers(Thailand) Limited	Thailand	100%
SPP Pumps (MENA) LLC	Egypt	100%
Kirloskar Pompen B.V	The Netherlands	100%
Micawber 784 (Pty) Limited	South Africa	100%
SPP Pumps International (Pty) Limited	South Africa	100%
SPP Pumps France S A S	France	100%
SPP Pumps Inc.	USA	100%
SPP Pumps (South Africa) (Pty)	South Africa	100%
Braybar Pumps (Pty) Limited	South Africa	100%
Rodelta Pumps International BV	The Netherlands	100%
Rotaserve B.V.	The Netherlands	100%
SPP Pumps Real Estate LLC	USA	100%



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Name of the Company	Country of Incorporation	Proportion of ownership Interest of KBL
SyncroFlo Inc.	USA	100%
SPP Pumps (Asia) Ltd	Thailand	100%
SPP Pumps (Singapore) Pte. Ltd.	Singapore	100%
Rotaserve Limited	United Kingdom	100%
Rotaserve Mozambique (Ceased to exist from 5 July 2024)	South Africa	100%

Reporting date for Indian subsidiaries and joint venture is 31 March and that to for foreign subsidiaries is 31 December, which is as per the local laws in the respective countries of incorporation. However, in order to have uniform accounting policies management drawn financials of 3 months ended 31 March 2025 are also consolidated. Accordingly, consolidated financials ended 31 March 2025, considers results for foreign subsidiaries for 12 months ended March 2025 only.

The excess of cost to the company of its investment in the subsidiary company over the parents' portion of equity is recognised in the consolidated financial statements as goodwill. The excess of company's share of equity of the subsidiary company over the cost of acquisition is treated as capital reserve.

ii) Non-controlling interests (NCI)

NCI are measured at their proportionate share of the acquiree's net identifiable assets at the date of acquisition. Subsequent to acquisition, the carrying amount of non-controlling interests is the amount of those interests at initial recognition plus the non-controlling interests' share of subsequent changes in equity of subsidiaries

Changes in the Group's equity interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions.

iii) Loss on control

When the Group loses control over a subsidiary, it derecognizes the assets and liabilities of the subsidiary, and any related NCI and other components of equity. Any interest retained in the

former subsidiary is measured at fair value at the date when the control is lost. Any resulting gain or loss is recognised in profit or loss.

Equity accounted investees

A joint venture is an arrangement in which the Group has joint control and has rights to the net assets of the arrangement, rather than rights to its assets and obligations for its liabilities.

Company has accounted 'Investment in Associate and joint venture' under the equity method as per Ind AS 28, whereby the investment is initially recorded at cost, identifying any goodwill/ capital reserve arising at the time of acquisition. The carrying amount of the investment is adjusted thereafter for the post acquisition change in the Company's share of net assets of the associates/ Joint Venture.

The excess of cost to the Company of its investment in the joint venture/ associates entity is set off against the adjusted carrying amount of the investment. Distributions received from the joint venture/ associates reduce the carrying amount of the investment.

The consolidated statement of profit and loss reflects the Company's share of the results of the operations of the joint venture company.

Unrealized profits and losses resulting from transactions between the joint venture /associates and the Company are eliminated to the extent of Company's interest in the joint venture/associates.

The names of the associates and joint ventures entities, country of incorporation, and proportion of ownership interest considered in the consolidated financial statements are:

Name of the	Country of	Proportion
Company	Incorporation	of
		ownership
		Interest of
		KBL
Kirloskar Ebara Pumps	India	45%
Ltd.		

Transactions eliminated on consolidation

Intra-group balances and transactions, and any unrealized income and expenses arising from intra-group transactions, are eliminated.

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Unrealized gains arising from transactions with equity accounted investees are eliminated against the investment to the extent of the Group's interest in the investee. Unrealized losses are eliminated in the same way as unrealized gains, but only to the extent that there is no evidence of impairment.

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2.3 Basis of measurement

The financial statements have been prepared on a historical cost basis, except for the following items, which are measured on an alternative basis in accordance with Ind AS on each reporting date.

Items	Measurement basis
Financial instruments at fair value through profit or loss	Fair value
Financial instruments though other comprehensive income	Fair value
Defined benefit plan – plan assets	Fair value

2.4 Current or non-current classification

All assets and liabilities have been classified as current or non-current as per the group's normal operating cycle and other criteria as set out in the Division II of Schedule III to the Companies Act, 2013.

Based on the nature of products and the time between acquisition of assets for processing and their realization in cash and cash equivalents, the group has ascertained its operating cycle as 12 months for the purpose of current or non-current classification of assets and liabilities for product business. In case of project business, operating cycle is dependent on life of specific project/ contract/ service, hence current non-current bifurcation relating to project is based on expected completion date of project which generally exceeds 12 months.

2.5 Functional and presentation currency

Functional currency of KBL, KPML, TKSL and KCPL is Indian currency. The functional currency of other foreign subsidiaries is their respective local currency. These financial statements are presented in Indian Rupees (₹).

All financial information is presented in ₹ rounded off to three decimal places, except share and per share data, unless otherwise stated.

2.6 Use of judgements, estimates and assumptions

The preparation of financial statements in conformity with Ind AS requires the management to make judgments, estimates and assumptions that affect the reported amounts of revenue, expenses, current assets, non-current assets, current liabilities, non-current liabilities and disclosure of the contingent liabilities at the end of each reporting period. The estimates are based on management's best knowledge of current events and actions, however, due to uncertainty about these assumptions and estimates, actual results may differ from these estimates.

This note provides an overview of the areas that involved a higher degree of judgement or complexity and of items which are more likely to be materially adjusted due to estimates and assumptions turning out to be different than those originally assessed.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised prospectively.

Critical estimates and judgements

The areas involving critical estimates or judgements are:

- Estimation of defined benefit obligation The cost of the defined benefit gratuity and pension plan, and the present value of the gratuity/ pension obligation are determined using actuarial valuations. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. (Refer note – 34)
- Estimation of leave encashment provision The cost of the leave encashment and the present value of the leave encashment obligation are determined using actuarial valuations. (Refer note 38)
- Estimation of provision for variable pay -Provision for variable pay is determined based on performance indicators as per annual operating plan.
- Estimation of provision for slow and non-moving inventory - Provision for slow and non- moving inventory is determined based on age-wise analysis of inventory.
- Impairment of goodwill The group estimates the value in use of a cash generating unit (CGU) based on the future cash flows after considering the current economic conditions and trends, estimated future operating results and growth



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rate. The estimated cash flows are developed using internal forecasts. The discount rate used for the CGU's represent the weighted average cost of capital based on historical market returns of comparable companies.

- Impairment of receivables The impairment provisions for financial receivables disclosed are based on assumptions about risk of default and expected credit loss (Refer note 40)
- Decommissioning liability Initial estimate of dismantling and restoration liability requires significant judgement about cost inflation index and other factors. (Refer note 38)
- Provision for warranty claims Provision is recognised based on the key assumptions about likelihood and magnitude of an outflow of resources. (Refer note 38)
- Estimation of provision for loss on long term contract - The provision is recognised when the estimated cost exceeds the estimated revenue for constructions contracts as per Ind AS 115. (Refer note 38)
- Recognition of deferred tax asset Availability of future taxable profit against which deductible temporary differences can be utilized
- Revenue recognition Variable consideration such as discounts, rebates is recognized considering historical trend of payout as adjusted for any amendment in rebate scheme.

2.7 Inventories

Inventories are valued at the lower of cost and net realizable value. The cost is calculated on moving weighted average method. Costs incurred in bringing each product to its present location and conditions are accounted for as follows:

- Raw materials: cost includes cost of purchase excluding taxes subsequently recoverable from tax authorities and other costs incurred in bringing the inventories to their present location and condition. However, these items are considered to be realizable at cost if the finished products in which they will be used, are expected to be sold at or above cost.
- Finished goods and work in progress: cost includes cost of direct materials, labor and a systematic allocation of fixed and variable production overhead that are incurred in converting raw material into work in progress/

- finished goods based on the normal operating capacity and actual capacity respectively.
- Traded goods: Cost includes cost of purchase and other costs incurred in bringing the inventories to their present location and condition.
- Stores and spares: Inventories of consumable stores and spare parts are carried at the lower of cost and net realizable value.

Based on ageing of inventory and its future potential to generate economic benefit, group provides for slow and non-moving inventory using provision matrix. This provision is reversed once such inventory is consumed or expected to be consumed.

Net realizable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale. Assessment of net-realizable value is made at regular intervals (each reporting period) and at change of events.

2.8 Cash and cash equivalents

Cash and cash equivalents in the balance sheet comprise cash at banks, cash on hand and highly liquid short-term deposits with an original maturity of three months or less, which are subject to an insignificant risk of changes in value.

The deposits maintained by the Group with banks and financial institutions comprise time deposits, which can be withdrawn by the Group at any point without prior notice or penalty on the principal.

While other bank balances include, margin money, deposits, earmarked balances with bank, unclaimed dividend balances and other bank balances with bank which have restrictions on repatriation.

2.9 Statement of Cash Flows

Statement of Cash Flows is prepared segregating the cash flows into operating, investing and financing activities. Cash flow from operating activities is reported using indirect method, adjusting the profit before tax for the effects of:

- changes during the period in inventories and operating receivables and payables transactions of a non-cash nature;
- non-cash items such as depreciation, provisions, unrealized foreign currency gains and losses; and

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all other items for which the cash effects are investing or financing cash flows.

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Cash and cash equivalents (including bank balances) shown in the Statement of Cash Flows exclude items which are not available for general use as at the date of Balance Sheet.

2.10 Property, plant and equipment (PPE)

Measurement

The cost of an item of PPE, shall be recognized as an asset only if it is probable that future economic benefits associated with the item will flow to the company and cost of the item can be measured reliably.

Freehold land is carried at historical cost. All other items of PPE are measured at cost of acquisition or construction less accumulated depreciation and accumulated impairment loss, if any.

The cost of an item of PPE comprises its purchase price, including import duties net of credits and other non-refundable taxes or levies and any directly attributable cost of bringing the asset to its working condition for its intended use, after deducting any discounts, rebates and estimated costs of dismantling and removing the item and restoring the site on which it is located and borrowing costs directly attributable to the construction or acquisition of a qualifying asset upto completion or acquisition are capitalised as part of the cost.

Own manufactured PPE is capitalized at cost including an appropriate share of overheads. Administrative and other general overhead expenses that are specifically attributable to construction or acquisition of PPE or bringing the PPE to working condition are allocated and capitalized as a part of the cost of the PPE.

Borrowing costs directly attributable to the construction or acquisition of a qualifying asset up to completion or acquisition are capitalized as part of the cost. The present value of the expected cost for the decommissioning of an asset after its use is included in the cost of the respective asset if the recognition criteria for a provision is met.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

PPE under construction are disclosed as capital work-in-progress.

Advances paid towards the acquisition of property, plant and equipment outstanding at each reporting date are disclosed under "Other non-current assets".

Subsequent costs

The cost of replacing a part of an item of PPE is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Group and its cost can be measured reliably. The carrying amount of the replaced part is derecognized. The costs of the day-today servicing of PPE are recognised in the statement of profit and loss as incurred.

Disposal

An item of PPE is derecognized upon disposal or when no future benefits are expected from its use or disposal. Gains and losses on disposal of an item of PPE are determined by comparing the proceeds from disposal with the carrying amount of PPE, and are recognised within other income/expenses in the statement of profit and loss.

Depreciation

Depreciation is calculated over the depreciable amount, which is the cost of an asset, or other amount substituted for cost, less its residual value.

The residual values, useful lives and method of depreciation of PPE reviewed at each financial year end and adjusted prospectively, if appropriate. Depreciation on additions to/deductions from, owned assets is calculated pro rata to the period of use. Further, extra shift depreciation is provided wherever applicable. Depreciation charge for impaired assets if any is adjusted in future periods in such a manner that the revised carrying amount of the asset is allocated over its remaining useful life.

Depreciation is recognised in the statement of profit and loss generally on a straight-line basis over the estimated useful lives of each part of an item of PPE and in some cases based on the technical evaluation made by the management.

2.11 Investment property

Investment property is a property, being land or building or part of it, (including those under construction) that is held to earn rental income or for capital appreciation



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or both but not held for sale in ordinary course of business, use in manufacturing or rendering services or for administrative purposes.

Upon initial recognition, investment property is measured and reported at cost, including transaction costs. The cost of investment property includes its purchase price and directly attributable expenditure, if any. Subsequent expenditure is capitalized to the asset's carrying amount only when it is probable that future economic benefits associated with expenditure will flow to the company and the cost of the item can be measured reliably. All other repairs and maintenance costs are expensed when incurred.

Subsequent to initial recognition, investment property is stated at cost less accumulated depreciation and accumulated impairment loss, if any. The estimated useful life and residual values are reviewed at each financial year end and the effect of any change in the estimates of useful life/residual value is accounted on prospective basis.

Investment property in the form of land is not depreciated. Investment properties in the form of building are stated at cost less accumulated depreciation on straight line basis, calculated as per provisions of Schedule II to Companies Act, 2013.

Investment properties are derecognized either when they have been disposed of or when they are permanently withdrawn from use and no future economic benefit is expected from their disposal. The difference between the net disposal proceeds and the carrying amount of the asset is recognised in the statement of profit and loss in the period of derecognition.

The fair value of investment property is disclosed in the note 5. Fair value is determined by an independent valuer.

2.12 Goodwill and intangible assets

Recognition and measurement

Goodwill on acquisition of subsidiaries is included in intangible assets. Goodwill is not amortized but it is tested for impairment annually or more frequently if events or changes in circumstances indicate that it might be impaired and is carried at cost less impairment losses. Goodwill is allocated to the CGUs for the purpose of impairment testing. The allocation is made to those CGUs or group of CGUs that are expected to benefit from the business combination in which goodwill arose.

Other intangible assets are recognised when the asset is identifiable, is within the control of the Group, it is probable that the future economic benefits that are attributable to the asset will flow to the Group and cost of the asset can be reliably measured.

Intangible assets acquired by the Group that have finite useful lives are measured at cost less accumulated amortisation and any accumulated impairment losses.

Intangible assets with indefinite useful lives are not amortized, but are tested for impairment annually, either individually or at the cash-generating unit level.

Subsequent measurement

Subsequent expenditure is capitalized only when it increases the future economic benefits embodied in the specific asset to which it relates.

Amortisation

Amortisation is calculated over the cost of the asset, or other amount substituted for cost, less its residual value. Amortisation is recognised in statement of profit and loss on a straight-line basis over the estimated useful lives of intangible assets from the date that they are available for use, since this most closely reflects the expected pattern of consumption of the future economic benefits embodied in the asset. The method of amortisation and useful life is reviewed at the end of each accounting year with the effect of any changes in the estimate being accounted for on a prospective basis.

The estimated useful life of an identifiable intangible asset is based on a number of factors including the effects of obsolescence, demand, competition, and other economic factors (such as the stability of the industry, and known technological advances), and the level of maintenance expenditures required to obtain the expected future cash flows from the asset.

Amortisation on impaired assets is provided by adjusting the amortisation charge in the remaining periods so as to allocate the asset's revised carrying amount over its remaining useful life.

Research and development costs -

Research costs are expensed as incurred. Development expenditures on an individual project are recognised as an intangible asset when the Group can demonstrate:

The technical feasibility of completing the intangible asset so that the asset will be available for use or sale

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Its intention to complete and its ability and intention to use or sell the asset

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- How the asset will generate future economic benefits
- The availability of resources to complete the asset
- The ability to measure reliably the expenditure during development

Following initial recognition of the development expenditure as an asset, the asset is carried at cost less any accumulated amortisation and accumulated impairment losses. Amortisation of the asset begins when development is complete and the asset is available for use. It is amortized over the period of expected future benefit. Amortisation expense is recognised in the statement of profit and loss.

During the period of development, the asset is tested for impairment annually.

2.13 Interest in joint operations

The Company as joint operator recognizes in relation to its interest in a joint operation, it's share in the assets/ liabilities held / incurred jointly with the other parties of the joint arrangements. Revenue is recognised for its share of revenue from the sale of output by the joint operator. Expenses are recognised for its share of expenses incurred jointly with the other parties of the joint arrangements.

2.14 Borrowing costs

Borrowing costs are interest and other costs that an entity incurs in connection with the borrowing of funds.

Borrowing costs directly attributable to the acquisition, construction or production of a qualifying asset are capitalized in the cost of that asset. Qualifying assets are those assets which necessarily takes a substantial period of time to get ready for its intended use or sale.

All other borrowing costs are expensed in the period in which they are incurred.

2.15 Revenue recognition

Group recognizes revenue from contracts with customers when it satisfies a performance obligation.

Revenue is measured at transaction price i.e. Consideration to which group expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties and after considering effect of variable consideration, significant financing component, if any.

For contracts with multiple performance obligations, transaction price is allocated to different performance obligations based on their standalone selling price. In such case, revenue recognition criteria are applied separately to different performance obligations, in order to reflect the substance of the transaction and revenue is recognised separately for each obligation as and when the recognition criteria for the component is fulfilled.

Sale of goods

Revenue from the sale of goods is recognized when the control of the goods is transferred to the buyer. For contracts that permit the customer to return an item, revenue is recognized to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognized will not occur. Amounts included in revenue are net of returns, trade allowances, rebates, goods and service tax, value added taxes.

Customer loyalty programs

Group allocates a portion of the consideration received to loyalty points. This allocation is based on the relative stand-alone selling prices. The amount allocated to the loyalty programs is deferred, and is recognized as revenue when loyalty points are redeemed or the likelihood of the customer redeeming the loyalty points becomes remote. The deferred revenue is included in contract liabilities.

Rendering of services

Revenue is recognized over the time as and when customer receives the benefit of company's performance and the company has an enforceable right to payment for services transferred.

Construction Contracts

Contract revenue includes initial amount agreed in the contract plus any variations in contract work, claims and incentive payments, to the extent that it is probable that they will result in revenue and can be measured reliably.

Contract revenue and contract cost arising from fixed price contract are recognized in accordance with the percentage completion method (POC). The stage of completion is measured with reference to cost incurred to date as a percentage of total estimated cost of each contract. Until such time (25% of Project Cost) where the



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outcome of the contract cannot be ascertained reliably, the Group recognizes revenue equal to actual cost.

Full provision is made for any loss estimated on a contract in the year in which it is first foreseen.

Where the group is involved in providing operation and maintenance services under a single construction contract, then the consideration is allocated on a relative stand-alone price basis between various obligations of a contract.

For contracts where progress billing exceeds the aggregate of contract costs incurred to-date and recognized profits (or recognized losses, as the case may be), the surplus is shown as unearned revenue.

For contracts where the aggregate of contract costs incurred to-date and recognized profits (or recognized losses, as the case may be) exceed progress billing, the deficit is shown as the unbilled revenue. Unbilled revenue is shown as part of other non-financial assets as the contractual right for consideration is dependent on completion of contractual milestones.

Amounts received before the related work is performed are disclosed in the Balance Sheet as a liability towards advance received. Amounts billed for work performed but yet to be paid by the customer are disclosed in the Balance Sheet as trade receivables.

The amount of retention money held by the customers pending completion of performance milestone is disclosed as part of other asset and is reclassified as trade receivables when it becomes due for payment.

2.16 Other operating/ Non-operating income

Interest is recognized on a time proportion basis determined by the amount outstanding and the rate applicable using the effective interest rate (EIR) method. Dividend income and export benefits are recognised in the statement of profit and loss on the date that the Group's right to receive payment is established.

Interest receivable on customer dues is recognised as income in the Statement of Profit and Loss on accrual basis provided there is no uncertainty towards its realization.

Other items of income are accounted as and when the right to receive such income arises and it is probable that the economic benefits will flow to the Company and the amount of income can be measured reliably.

Grants that compensate the group for expenses incurred are recognised in profit and loss account as other income on systematic basis, in the periods in which the expenses are recognised unless the conditions for receiving the grants are met after the related expenses have been recognised. In this case, the grant is recognised when it becomes receivable.

2.17 Foreign currencies transactions

Transactions and balances

Transactions in foreign currency are recorded at exchange rates prevailing at the date of transactions. Exchange differences arising on foreign exchange transactions settled during the year are recognised in the statement of profit and loss of the year.

Monetary assets and liabilities denominated in foreign currencies which are outstanding, as at the end of reporting period are translated at the closing exchange rates and the resultant exchange differences are recognised in the statement of profit and loss.

Non-monetary assets and liabilities denominated in foreign currencies that are measured in terms of historical cost are translated using the exchange rate at the date of the transaction.

Group companies

The results and financial position of foreign operations that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- Assets and liabilities are translated at the closing rate at the date of that balance sheet
- Income and expenses are translated at average exchange rates, and
- All resulting exchange differences are recognised in other comprehensive income.

On consolidation, exchange differences arising from the translation of any net investment in foreign entities, are recognised in other comprehensive income and accumulated in equity as foreign currency translation reserve. When a foreign operation is sold, the associated exchange differences are reclassified to profit or loss, as part of the gain or loss on sale.

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2.18 Employee benefits

Short-term employee benefits

All employee benefits payable wholly within twelve months of rendering the services are classified as short term employee benefits. Benefits such as salaries, wages, expected cost of bonus and short term compensated absences, leave travel allowance etc. are recognized in the period in which the employee renders the related service.

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Post-employment benefits **Defined contribution plans**

The Group's superannuation scheme, state governed provident fund schemes and employee state insurance scheme are defined contribution plans. The Group has no further payment obligations once the contributions have been paid. The contributions are recognised as employee benefit expenses when they are due.

Defined Benefit Plans

The employees' gratuity fund schemes and provident fund scheme managed by a trust and pension scheme are the Group's defined benefit plans. The present value of the obligation under such defined benefit plans is determined based on actuarial valuation using the Projected Unit Credit Method, which recognizes each period of service as giving rise to additional unit of employee benefit entitlement and measures each unit separately to build up the final obligation.

The obligation is measured at the present value of the estimated future cash flows. The discount rates used for determining the present value of the obligation under defined benefit plans, is based on the market yields on government securities of a maturity period equivalent to the weighted average maturity profile of the defined benefit obligations as at the balance sheet date, having maturity periods approximating to the terms of related obligations.

Re-measurements, comprising of actuarial gains and losses, the effect of the asset ceiling, excluding amounts included in net interest on the net defined benefit liability and the return on plan assets (excluding amounts included in net interest on the net defined benefit liability), are recognised immediately in the balance sheet with a corresponding debit or credit to retained earnings through other comprehensive income (OCI) in the period in which they occur. Re-measurements are not reclassified to the statement of profit and loss in subsequent periods.

In case of funded plans, the fair value of the plan's assets is reduced from the gross obligation under the defined benefit plans, to recognize the obligation on net basis.

When the benefits of the plan are changed or when a plan is curtailed, the resulting change in benefits that relates to past service or the gain or loss on curtailment is recognised immediately in the statement of profit and loss. Net interest is calculated by applying the discount rate to the net defined benefit liability or asset. The Group recognizes gains/ losses on settlement of a defined plan when the settlement occurs.

The Group pays contribution to a recognized provident fund trusts in respect of above mentioned PF schemes.

Other long term employee benefits

Compensated absences liabilities means, the liabilities for earned leave that are not expected to be settled wholly within twelve months after the end of the reporting period in which the employee render the related service. They are therefore measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. The benefits are discounted using the market yields at the end of the reporting period that have terms approximating the terms of the related obligation. Re-measurements as a result of experience adjustments and change in actuarial assumptions are recognised in the statement of profit and loss.

2.19 Income taxes

Income tax expense comprises current and deferred tax. It is recognised in the statement of profit and loss except to the extent that it relates to a business combination or items recognised directly in equity or in OCI.

Current tax

Current tax comprises the expected tax payable or receivable on the taxable income or loss for the year and any adjustment to the tax payable or receivable in respect of previous years.

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that were enacted at the reporting date in the country where the Group operates and generates taxable income. Current tax assets and liabilities are offset only if certain criteria are met.



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Deferred tax

Deferred tax is provided using the balance sheet method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

Deferred tax is recognized on timing differences between the accounting income and the taxable income for the year. The tax effect is calculated on the accumulated timing differences at the end of the accounting period based on prevailing enacted or subsequently enacted regulations.

Deferred tax liabilities are recognized for all timing differences including temporary differences associated with investment in subsidiaries and associates and interest in joint venture. Deferred tax assets are recognized for deductible timing differences only to the extent there is reasonable certainty that sufficient future taxable income will be available against which such deferred tax assets can be realized.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized. Unrecognized deferred tax assets are re-assessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Deferred tax assets and liabilities are offset only if certain criteria are met.

2.20 Provisions

A Provision is recognized when the Group has a present obligation (legal or constructive) as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost in the statement of profit and loss.

Warranty provisions

A provision for warranty is recognised when the underlying products and services are sold to the customer based on historical warranty data and at its best estimate using expected value method. The initial estimate of warranty-related costs is revised annually.

Provision for decommissioning and site restoration

The Group has a legal obligation for decommissioning of windmills and restoring the site back to its original condition. Decommissioning and restoration costs are measured initially at its best estimate using expected value method. The present value of initial estimates is provided as a liability and corresponding amount is capitalized as a part of the windmill. The estimated future costs of decommissioning are reviewed annually and adjusted as appropriate. Changes in the estimated future costs or in the discount rate applied are added to or deducted from the cost of the asset.

Contingent liability

Contingent liability is disclosed when Group has:

- a present obligation arising from past events, when it is not probable that an outflow of resources will be required to settle the obligation; or
- present obligation arising from past events, when no reliable estimate is possible; or
- A possible obligation arising from past events where the probability of outflow of resources is not remote.

Provisions and contingent liabilities are reviewed at each Balance Sheet date.

2.21 Leases

Lease is a contract that provides to the customer (lessee) the right to use an asset for a period of time in exchange for consideration.

Group as a Lessee

A lessee is required to recognised assets and liabilities for all leases with a term that is greater than 12 months, unless the underlying asset is of low value, and to recognize depreciation of leased assets separately from interest on lease liabilities in the statement of Profit and Loss.

FOR THE YEAR ENDED 31ST MARCH 2025

Initial Measurement

Right to use asset

At the commencement date, the Company measures the right-of-use asset at cost.

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The cost of the right-of-use asset shall comprise:

- the amount of the initial measurement of the lease liability
- any lease payments made at or before the commencement date, less any lease incentives
- any initial direct costs incurred by the lessee; and
- an estimate of costs to be incurred by the lessee in dismantling and removing the underlying asset, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease, unless those costs are incurred to produce inventories. The lessee incurs the obligation for those costs either at the commencement date or as a consequence of having used the underlying asset during a particular period.

Lease liability

At the commencement date, the Company measures the lease liability at the present value of the lease payments that are not paid at that date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Company uses its incremental borrowing rate.

Lease payments included in the measurement of the lease liability comprise the following payments:

- fixed payments (including in-substance fixed payments), less any lease incentives receivable;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable by the Company under residual value guarantees;
- the exercise price of a purchase option if the Company is reasonably certain to exercise that option; and payments of penalties for terminating the lease, if the lease term reflects the lessee exercising an option to terminate the lease

Subsequent measurement

Right to use assets

Subsequently the Company measures the right-ofuse asset at cost less any accumulated depreciation and any accumulated impairment losses. ROU assets are depreciated from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset. ROU assets are evaluated for recoverability whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable.

Lease Liability

Subsequently the Company measures the lease liability by:

- increasing the carrying amount to reflect interest on the lease liability at the interest rate implicit in the lease, if that rate can be readily determined or the Company's incremental borrowing rate.
- reducing the carrying amount to reflect the lease payments made; and
- re-measuring the carrying amount to reflect any reassessment or lease modifications or to reflect revised in substance fixed lease payments.

Group as a Lessor

Leases in which the company does not transfer substantially all the risks and rewards of ownership of an asset are classified as operating leases. Rental income from operating lease is recognised on a straight-line basis over the term of the relevant lease unless the payments to the lessor are structured to increase in line with expected general inflation to compensate for the lessor's expected inflationary cost increases or another systematic basis is available. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognised as revenue in the period in which they are earned.

Leases are classified as finance leases when substantially all of the risks and rewards of ownership transfer from the company to the lessee. Amounts due from lessees under finance leases are recorded as receivables at the company's net investment in the leases. Finance lease income is allocated to accounting periods to reflect a constant periodic rate of return on the net investment outstanding in respect of the lease.



FOR THE YEAR ENDED 31ST MARCH 2025

2.22 Impairment of non-financial assets

The Group assesses at each balance sheet date whether there is any indication that an asset or cash generating unit (CGU) may be impaired. If any such indication exists, the Group estimates the recoverable amount of the asset. The recoverable amount is the higher of an asset's or CGU's fair value less costs of disposal or its value in use. Where the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

An impairment loss is recognised if the carrying amount of an asset or CGU exceeds its recoverable amount.

Impairment losses are recognised in the statement of profit and loss. They are allocated first to reduce the carrying amount of any goodwill allocated to the CGU, and then to reduce the carrying amounts of the other assets in the CGU on a pro rata basis.

An impairment loss in respect of goodwill is not reversed. For other assets, an impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

2.23 Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability

The principal or the most advantageous market must be accessible by the Group. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset considers a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

- Level 1 Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by re-assessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities based on the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

2.24 Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

Financial assets

Initial recognition and measurement

All financial assets except trade receivables are recognized initially at fair value plus or minus the transaction cost. Trade receivables that do not contain financial component are measured at transaction price in accordance with Ind AS 115. Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the market place (regular way trades) are recognised on the trade date, i.e., the date that the Group commits to purchase or sell the asset.

FOR THE YEAR ENDED 31ST MARCH 2025

Subsequent measurement

For purposes of subsequent measurement, financial assets are classified in four categories:

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- Debt instruments at amortized cost
- Debt instruments at fair value through other comprehensive income (FVTOCI)
- Debt instruments, derivatives and eauity instruments at fair value through or loss (FVTPL)
- Equity instruments measured at fair value through other comprehensive income (FVTOCI)

Financial assets are subsequently measured at amortized cost if.

- The asset is held within a business model whose objective is to hold assets in order to collect contractual cash flows; and
- The contractual terms of instrument give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Derecognition

The Group derecognizes a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the Group neither transfers nor retain substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

Impairment of financial asset

Group applies expected credit loss (ECL) model for measurement and recognition of impairment loss on the following financial assets and credit risk exposure:

- Financial assets that are debt instruments, and are measured at amortized cost e.g., loans, debt securities, deposits, trade receivables and bank balance
- Financial assets that are debt instruments and are measured as at FVTOCI
- Lease receivables
- Trade receivables or any contractual right to receive cash or another financial asset that result from transactions that are within the scope of Ind AS 115.

- Loan commitments which are not measured as at FVTPL
- Financial guarantee contracts which are not measured as at FVTPL

The Group follows 'simplified approach' for recognition of impairment loss allowance on:

- Trade receivables or contract revenue receivables; and
- All lease receivables resulting from transactions within the scope of Ind AS 116

The application of simplified approach does not require the group to track changes in credit risk. Rather, it recognises impairment loss allowance based on lifetime ECLs at each reporting date, right from its initial recognition. For recognition of impairment loss on other financial assets and risk exposure, the group determines that whether there has been a significant increase in the credit risk since initial recognition. If credit risk has not increased significantly, 12-month ECL is used to provide for impairment loss. However, if credit risk has increased significantly, lifetime ECL is used.

Financial liabilities

Initial recognition and measurement

The Group initially recognizes loans and advances, deposits, debt securities issued and subordinated liabilities on the date on which they are originated. All other financial instruments (including regular-way purchases and sales of financial assets) are recognised on the trade date, which is the date on which the Group becomes a party to the contractual provisions of the instrument.

A financial liability is measured initially at fair value plus, for an item not at fair value through profit or loss, transaction costs that are directly attributable to its acquisition or issue.

Financial guarantee contracts

Financial guarantee contracts issued by the Group are those contracts that require a payment to be made to reimburse the holder for a loss it incurs because the specified debtor fails to make a payment when due in accordance with the terms of a debt instrument. Financial guarantee contracts are recognised initially as a liability at fair value, adjusted for transaction costs that are directly attributable to the issuance of the guarantee. Subsequently, the liability is measured at the higher of the amount of loss allowance determined and the amount recognised less cumulative amortisation.



FOR THE YEAR ENDED 31ST MARCH 2025

Derecognition

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit or loss.

Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the consolidated balance sheet if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realize the assets and settle the liabilities simultaneously.

Derivative financial instruments

Initial recognition and subsequent measurement

The Group uses derivative financial instruments, such as forward currency contracts to hedge its foreign currency risks. Such derivative financial instruments are initially recognised at fair value on the date on which a derivative contract is entered into and are subsequently re-measured at fair value. Derivatives are carried as financial assets when the fair value is positive and as financial liabilities when the fair value is negative.

Cash flow hedges

When a derivative is designated as a cash flow hedging instrument, the effective portion of changes in the fair value of the derivative is recognised in OCI and accumulated in the other equity under 'effective portion of cash flow hedges'. The effective portion of changes in the fair value of the derivative that is recognised in OCI is limited to the cumulative change in fair value of the hedged item, determined on a present value basis, from inception of the hedge. Any ineffective portion of changes in the fair value of the derivative is recognised immediately in profit or loss.

For all hedged forecast transactions, the amount accumulated in other equity is reclassified to profit or loss in the same period or periods during which the hedged expected future cash flows affect profit or loss.

2.25 Earnings per share (EPS)

Basic EPS is calculated by dividing the profit for the year attributable to equity holders of the Group by the weighted average number of equity shares outstanding during the financial year, adjusted for bonus elements in equity shares issued during the year and excluding treasury shares.

Diluted EPS adjust the figures used in the determination of basic EPS to consider

- The after-income tax effect of interest and other financing costs associated with dilutive potential equity shares, and
- The weighted average number of additional equity shares that would have been outstanding assuming the conversion of all dilutive potential equity shares (if any).

2.26 Segment reporting

Operating segments are reporting in a manner consistent with the internal reporting to the chief operating decision maker (CODM).

The board of directors of the company assesses the financial performance and position of the group and makes strategic decisions. The Board of Directors which are identified as CODM consist of Managing Directors, Chief Financial Officer and other Independent Directors.

Group operates in single reporting segment of 'Fluid Machinery and Systems'.

2.27 Recent accounting pronouncement

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. During the year ended March 31, 2025, MCA has notified Ind AS 117 - Insurance Contracts and amendments to Ind As 116 - Leases, relating to sale and lease back transactions, applicable from April 1, 2024. The Company has assessed that there is no significant impact on its financial statements.

On May 9, 2025, MCA notifies the amendments to Ind AS 21 - Effects of Changes in Foreign Exchange Rates. These amendments aim to provide clearer guidance on assessing currency exchangeability and estimating exchange rates when currencies are not readily exchangeable. The amendments are effective for annual periods beginning on or after April 1, 2025. The Company is currently assessing the probable impact of these amendments on its financial statements.

THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31ST MARCH 2025

NOTE 3: PROPERTY, PLANT AND EQUIPMENT. GOODWILL AND INTANGIBLE ASSETS

Darticillare				Dronerty 1	Property plant and equipment	linment.					Ints	Intancible Accete	ţ
	Land free hold	Land lease hold	Buildings	Plant & equipment	Furniture & fixtures	Office equipment	Vehicles	Railway siding	Total	Goodwill	Computer	Other	Total
Gross Block												222612	
As at 1 April 2023	652.330	90.470	3,101.054	8,190.017	785.799	91.731	144.815	1.714	13,057.930	143.524	362.800	219.904	582.704
Additions	1.878		356.935	1,098.276	66.825	38.658	26.264		1,588.836		26.861		26.861
Disposals /impairment			(0.185)	(164.265)	(6.201)	(2.854)	(15.665)		(189.170)		(8.882)		(8.882)
Exchange difference	2.106	(0.075)	13.212	2.388	15.719	(0.017)	(0.457)		32.876	0.324	(006.0)	2.016	1.116
As at 31 March 2024	656.314	90.395	3,471.016	9,126.416	862.142	127.518	154.957	1.714	14,490.472	143.848	379.879	221.920	601.799
Additions	16.685	'	44.870	624.108	47.467	16.139	57.856	'	807.125	,	59.774	11.350	71.124
Disposals /impairment			(3.665)	(205.821)	(6.113)	(1.570)	(26.076)		(243.245)	(61.383)	(0.080)		(0.080)
Exchange difference	3.709	0.176	36.886	42.143	29.767	0.034	1.095		113.810	1.060	1.699	(107.616)	(105.917)
As at 31 March 2025	676.708	90.571	3,549.107	9,586.846	933.263	142.121	187.832	1.714	15,168.162	83.525	441.272	125.654	566.926
Depreciation/ Amortisation													
As at 1 April 2023	•	12.147	1,023.060	6,339.396	712.876	53.947	100.309	1.714	8,243.449	•	321.744	213.273	535.017
Charge for the year		1.376	94.322	473.156	30.900	13.172	11.372		624.298		26.691	6.289	32.980
Depreciation on disposal		•	(0.185)	(162.782)	(6.273)	(2.769)	(10.404)	•	(182.413)		(8.882)	•	(8.882)
Exchange difference	0.000	(0.057)	8.526	(6.063)	14.571	1.376	(0.241)	•	18.112		(0.703)	1.916	1.213
As at 31 March 2024	0.000	13.466	1,125.723	6,643.707	752.074	65.726	101.036	1.714	8,703.446	•	338.850	221.478	560.328
Charge for the year	•	1.272	98.155	553.430	37.330	17.752	13.512	•	721.451	•	33.448	0.335	33.783
Depreciation on disposal			(3.496)	(202.236)	(6.112)	(1.570)	(26.036)	•	(239.450)	•	(080'0)	•	(0.080)
Exchange difference	(0.000)	0.157	15.489	31.037	27.160	0.014	0.892	'	74.749	٠	1.414	(107.622)	(106.208)
As at 31 March 2025	•	14.895	1,235.871	7,025.938	810.452	81.922	89.404	1.714	9,260.196	•	373.632	114.191	487.823
Net block													
As at 1 April 2023	652.330	78.323	2,077.994	1,850.621	72.923	37.784	44.506	(000:0)	4,814.481	143.524	41.056	6.631	47.687
As at 31 March 2024	656.314	76.929	2,345.293	2,482.709	110.068	61.792	53.921	(0.000)	5,787.026	143.848	41.029	0.442	41.471
As at 31 March 2025	676.708	75.676	2.313.236	2.560.908	122,811	60.199	98 428	(0000)	5 907 966	82 525	67 640	11 163	70 103

a) Plants and machineries acquired out of proceeds of term loan, are hypoticated as security against the loan.

b) During the year no provision envisaged for impairment loss on property, plant and equipments and intangible assets other than goodwill.

c) Group has impaired goodwill of ₹ 61.38 Mn pertaining to The Kolhapur Steel Limited (TKSL) during FY 2024-25

Group has not revalued any property, plant and equipment during the FY 2024-25 and FY 2023-24. d) Refer note no 29 for estimated amount of contract remaining to be executed on capital account

f) All title deeds of immovable properties are held in the name of company or it's subsidiaries.

Other intangible assets includes sales tax deferral rights, trade marks, patents and licenses.



FOR THE YEAR ENDED 31ST MARCH 2025

Amount in Million ₹ except otherwise stated

NOTE 4: RIGHT TO USE ASSETS

Particulars	Amount
Opening balance as at 1 April 2023	305.710
Net addition / (deletion)during the year including forex	187.810
Depreciation	(127.116)
Balance as at 31 March 2024	366.404
Net addition / (deletion)during the year including forex	248.284
Depreciation	(138.380)

NOTE 5: INVESTMENT PROPERTY

Particulars	Amount
Land	
Gross Block	
As at 1 April 2023	7.800
Net addition / (deletion)during the year including forex	(2.780)
As at 31 March 2024	5.020
Net addition / (deletion)during the year including forex	
As at 31 March 2025	5.020
Depreciation and Impairment	
As at 1 April 2023	0.848
Charge for the year	0.054
Depreciation on disposals	(0.902)
As at 31 March 2024	0.000
Charge for the year	-
Depreciation on disposals	-
As at 31 March 2025	0.000
Net block	
As at 1 April 2023	6.952
As at 31 March 2024	5.020
As at 31 March 2025	5.020

Fair value

The group obtains independent valuations for its investment properties.

The valuation model considers current prices in active market on reliable estimates of future cash-flows. The main inputs used are the rental growth rates, expected vacancy rates, terminal yields and discount rates based on comparable transactions and industry data. All resulting fair value estimates for investment properties are included in level 3.

Fair value as at 31 March 2023 was ₹ 60.717 and there is no material movement in fair value in FY 24-25.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31ST MARCH 2025

Amount in Million ₹ except otherwise stated

NOTE 6: FINANCIAL ASSETS: INVESTMENTS

Pa	rticulars	As at	As at
		31 March 2025	31 March 2024
1	Long term investments - at cost		
	Accounted using equity method		
	(a) Investment in Equity instruments	1,100.803	964.638
		1,100.803	964.638
	Others		
	Investments in other Equity instruments	48.606	0.005
	Investments in long term fixed deposit	1,330.000	150.000
	Investments in long term mutual funds	200.000	-
		1,578.606	150.005
		2,679.409	1,114.643
Ш	Current investment		
	Investments in fixed deposit	1,840.000	1,430.200
	Investments in mutual funds	1,668.396	1,552.560
		3,508.396	2,982.760
	Total investment	6,187.805	4,097.403
Pa	rticulars	As at	As at
		31 March 2025	31 March 2024
Ag	gregate amount of quoted investments	1,868.396	1,552.560

Aggregate amount of quoted invest	tments					1,868.3	396	1,552.560
Aggregate amount of unquoted inv	estments					4,319.4	109	2,544.843
Sr Particulars No	Face Value	Partly Paid /		f holding %)	No. of Sha	res / Units	Amount in	Million ₹
		Fully paid	As at 31 March 2025	As at 31 March 2024		31 March	As at 31 March 2025	As at 31 March 2024
Non-current investments								
1 Investments at fair value through	1							

				2025	2024	2025	2024	2025	2024
No	n-current investments								
1	Investments at fair value through other comprehensive income								
а	Kirloskar Proprietary Limited	₹ 100	Fully Paid	-	-	512	512	0.005	0.005
b	Sunsure Solarpark Nineteen Private Limited (Associate) ##	₹10	Fully Paid	0.46		38,088	-	48.601	-
								48.606	0.005
2	Investment accounted using equity method								
а	Kirloskar Ebara Pumps Limited	₹10	Fully Paid	45%	45%	225,000	225,000	1,100.803	964.638
	Total Investments accounted using equity method							1,100.803	964.638
3	Investments at amortised cost								
а	Investment in long term deposits							1,330.000	150.000
4	Investment accounted using								
	fair value through profit and								
	loss								
а	Investment in mutual funds							200.000	
	Total non-current Investments							2,679.409	1,114.643



FOR THE YEAR ENDED 31ST MARCH 2025

Amount in Million ₹ except otherwise stated

Sr No	Particulars	Face Partly Value Paid /		Extent of holding (%)		No. of Shares / Units		Amount in Million ₹	
			Fully paid	As at 31 March 2025	As at 31 March 2024	31 March	31 March	As at 31 March 2025	As at 31 March 2024
Cu	rrent investments								
1	Investments at amortised cost								
а	Investment in fixed deposit with financial institutions (Int rate - 7.25% to 8.15%)							1,840.000	1,430.200
2	Investment accounted using fair value through profit and loss								
а	Investment in mutual funds							1,668.396	1,552.560
	Total current Investments							3,508.396	2,982.760

In FY 24-25, Company along with step down subsidiary, The Kolhapur Steel Limited, has invested ₹ 48.601 Mn in Sunsure Solar Nineteen Private Limited (SSNPL) for purchase of solar power through open access

The Company does not have significant influence on SSNPL as it does not participate in the management and / or financial decisions of SSNPL. As such its financials are not included in the Consolidated Financial Statements of the Company and investment in SSNPL are carried at FVTOCI.

The Group has complied with the number of layers for its holding in downstream companies prescribed under clause (87) of section 2 of the Companies Act, 2013 read with the Companies (Restriction on number of Layers) Rules, 2017.

Company had purchased minority stakeholder's stake in 'The Kolhapur Steel Limited' (TKSL) for ₹ 6.9 Mn in FY 23-24. Consequent to this, TKSL had become wholly owned subsidiary of KBL in FY 23-24.

Further, In FY 24-25, the Company has sold its entire stake in TKSL to other wholly owned subsidiary viz. Karad Project and Motors limited (KPML) for ₹ 107.646 Mn. Transaction was based on 'Fair Valuation' as carried out by an independent valuer.

Refer note 39 for determination of fair value.

NOTE 7: FINANCIAL ASSETS: TRADE RECEIVABLES

Particulars	As at	As at
	31 March 2025	31 March 2024
Non-current		
Unsecured, considered good	875.087	607.540
Trade receivable with significant increase in credit risk or credit impaired	1,125.211	869.881
	2,000.298	1,477.421
Less : Allowance for expected credit loss	1,125.211	869.881
	875.087	607.540
Current		
Unsecured, considered good		
From related parties (Refer note 35)	36.233	70.635
Others	4,889.201	5,173.280
Doubtful	98.337	93.004
	5,023.771	5,336.919
Less : Allowance for expected credit loss	98.337	93.004
	4,925.434	5,243.915
Total trade receivables	5,800.521	5,851.455

Trade receivables are non-interest bearing and are generally on terms of 1 to 90 days. Refer note 44 (A) for ageing and 40 (A) for movement in

No trade or other receivables (Except from related parties) are due from directors or other officers of the Company either severally or jointly with any other person. Nor any receivable (except from related parties) from firms or private companies in which any director is a partner, a director or a member, respectively.

FOR THE YEAR ENDED 31ST MARCH 2025

Amount in Million ₹ except otherwise stated

NOTE 8: FINANCIAL ASSETS: OTHER FINANCIAL ASSETS

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Part	ticulars	As at 31 March 2025	As at 31 March 2024
Non	-current		
(a)	Claims receivable		
	Unsecured, considered good	8.547	0.593
	Claims with significant increase in credit risk or credit impaired	19.361	19.361
		27.908	19.954
	Less : Allowance for expected credit loss	19.361	19.361
		8.547	0.593
(b)	Fixed deposits with the original maturity of more than 12 months	29.183	30.753
(c)	Interest accrued	3.081	0.240
(d)	Security deposits		
	Unsecured, considered good	79.479	85.059
	Security deposits with significant increase in credit risk or credit impaired	15.064	12.588
		94.543	97.647
	Less : Allowance for expected credit loss	15.064	12.588
		79.479	85.059
		120.290	116.645
Cur	rent		
(a)	Claims receivable		
	Unsecured, considered good	9.441	15.623
(b)	Interest accrued	113.037	63.288
(c)	Security deposits		
	Unsecured, considered good	777.641	784.231
(d)	Forward contract asset	162.291	97.723
(e)	Fixed deposits with original maturity of more than 12 months but remaining maturity of less than 12 months	85.979	60.000
		1,148.389	1,020.865
	Total other financial asset	1,268.679	1,137.510

NOTE 9: OTHER ASSETS

Par	ticulars	As at	As at
		31 March 2025	31 March 2024
Noı	n-current		
(a)	Advances to supplier of capital goods	12.456	28.135
(b)	Advances to supplier and others		
	Unsecured, considered good	272.253	239.251
	Advances with significant increase in credit risk or credit impaired	71.925	71.878
		344.178	311.129
	Less: Allowance for expected credit loss	71.925	71.878
		272.253	239.251
(c)	Prepaid expenses	22.037	18.856
(d)	Retention (net of provision)	179.988	181.579
(e)	Advance income tax (net of provision)	96.619	68.308
(f)	Other assets	4.840	6.942
		588.193	543.071



FOR THE YEAR ENDED 31ST MARCH 2025

Amount in Million ₹ except otherwise stated

Par	ticulars	As at 31 March 2025	As at 31 March 2024
Cur	rent		
(a)	Advances to supplier and others		
	Unsecured, considered good	638.750	358.336
(b)	Prepaid expenses	383.132	376.407
(c)	Unbilled revenue for project related contract work	16.433	164.122
(d)	Retention (net of provision)	1,292.537	1,311.376
(e)	Balances with govt. authorities	1,125.441	963.653
		3,456.293	3,173.894
	Total other assets	4,044.486	3,716.965

There were no advances due by directors or officers of the Holding company or any of them severally or jointly with any other persons or amounts due by firms or private companies respectively in which any director is a partner or a member.

NOTE 10: INVENTORIES

Par	ticulars	As at	As at
		31 March 2025	31 March 2024
(a)	Raw Materials (*)	2,828.834	3,031.451
(b)	Work-in-progress	2,918.437	2,706.677
(c)	Finished goods	1,998.680	2,162.528
(d)	Stock-in-trade (*)	490.845	422.420
(e)	Stores and spares	299.923	199.790
	(Mode of valuation refer note 2.7)		
	Total inventories	8,536.719	8,522.866

^(*) Include goods in transit - ₹ 189.852 Mn (PY 2023-24 : ₹ 141.870 Mn)

Amounts recognised in profit or loss

Write-down of inventories to net realizable value/ any loss due to it's obsolete nature (net of reversal) amounted to (₹31.457 Mn) (PY 2023-24 ₹22.760 Mn) was recognised as an expense during the year.

NOTE 11 A: CASH AND CASH EQUIVALENTS

Par	ticulars	As at	As at
		31 March 2025	31 March 2024
(a)	Balances with bank		
	In current and EEFC account	2,624.226	1,576.032
	Bank deposits	604.896	1,080.131
(b)	Cash on hand	2.171	2.902
	Total cash and cash equivalents	3,231.293	2,659.065

NOTE 11 B: OTHER BANK BALANCES

Par	ticulars	As at	As at
		31 March 2025	31 March 2024
(a)	Earmarked balances with bank		
	Unpaid dividend accounts	16.665	12.733
(b)	Bank deposits with orginal maturity of more than 3 months	216.017	236.775
(c)	Margin money	22.847	19.397
	Total other balances	255.529	268.905

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NOTE 12: EQUITY SHARE CAPITAL

Particulars	As at	As at
	31 March 2025	31 March 2024
Authorised		
250,000,000 (250,000,000) equity shares of ₹2/- each (₹2/-) each	500.000	500.000
Issued, subscribed & fully paid up		
79,408,926 (79,408,926) equity shares of ₹2/- each (₹2/-) each	158.818	158.818
Total equity share capital	158.818	158.818

(a) Terms/ rights attached to equity shares

The company has only one class of equity shares, having face value of ₹ 2/- per share. Each holder of equity share is entitled to one vote per share and has a right to receive dividend as recommended by the board of directors subject to the necessary approval from the shareholders. In the event of liquidation of the company, the holders of equity shares will be entitled to receive remaining assets of the company after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

For the year ended 31 March 2025 the board of directors have proposed final dividend of ₹ 7 (2024: ₹ 6) per share. This proposed dividend is subject to the approval of shareholders in the ensuing annual general meeting.

(b) Reconciliation of share capital

Particulars	As at	As at	As at	As at
	31 March 2025	31 March 2025	31 March 2024	31 March 2024
	Number	Amount	Number	Amount
		(Million ₹)		(Million ₹)
Shares outstanding at the beginning of the year	79,408,926	158.818	79,408,926	158.818
Shares Issued during the year under ESOS	-	-	-	-
Shares outstanding at the end of the year	79,408,926	158.818	79,408,926	158.818

(c) Details of shareholder holding more than 5% shares

Particulars	As at 31 March 2025	As at 31 March 2025	As at 31 March 2024	As at 31 March 2024
	No. of Shares	% of Holding	No. of Shares	% of Holding
Kirloskar Industries Limited	18,988,038	23.91%	18,988,038	23.91%
Mr. Sanjay Chandrakant Kirloskar *	17,847,465	22.48%	17,847,465	22.48%
Mrs. Pratima Sanjay Kirloskar	13,849,488	17.44%	13,849,488	17.44%
Nippon Life India Trustee Ltd. (A/C Nippon India Small Cap Fund)	4,505,646	5.67%	4,384,076	5.52%

(d) Details of shares held by promoters

Particulars	As at	As at	As at 31 March 2024	As at
		% of Holding		
Mr. Sanjay Chandrakant Kirloskar *	17,847,465	22.48%	17,847,465	22.48%
Mr. Rahul Chandrakant Kirloskar	404,501	0.51%	404,501	0.51%
Mr. Atul Chandrakant Kirloskar	466,499	0.59%	466,499	0.59%
Ms. Jyotsna Gautam Kulkarni	441,805	0.56%	441,805	0.56%
Ms. Geetanjali Vikram Kirloskar	2,625	0.00%	2,625	0.00%



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There is no change in shares held by promoters' during the FY 2024-25 and 2023-24. Details of shares held by promoter's group are available on Company's website.

For the period of five years immediately preceding the date as at which the balance sheet is prepared, no shares are

- allotted as fully paid up pursuant to contracts without payment being received in cash
- allotted as fully paid shares by way of bonus shares
- bought back.

NOTE 13: OTHER EQUITY

Part	ticulars	As at 31 March 2025	As at 31 March 2024
(a)	Capital Reserve	5.237	5.237
(b)	Capital Redemption Reserve	9.237	9.237
(c)	Securities premium		
	Opening balance	414.706	414.700
	Add : Changes in non-controlling interest	-	0.006
	Closing balance	414.706	414.706
(d)	General reserves		
	Opening balance	6,334.630	6,334.597
	Add : Changes in non-controlling interest	-	0.033
	Closing balance	6,334.630	6,334.630
(e)	Foreign Currency Translation reserve		
	Opening balance	538.675	427.810
	Add: Current year transfer	88.854	110.865
	Closing balance	627.529	538.675
(f)	Retained Earnings		
	Opening balance	9,683.642	6,645.455
	Add : Net profit for the year	4,152.277	3,481.345
	Add :Other comprehensive income for the year	(45.024)	(76.967)
	Add : Changes in non-controlling interest	-	(8.851)
	Balance available for appropriation	13,790.895	10,040.982
	Less : Appropriations :		
	Final and interim dividend	476.454	357.340
	Sub total	476.454	357.340
	Closing balance	13,314.441	9,683.642
(g)	Effective portion of cash flow hedges		
	Opening balance	44.538	42.927
	Other comprehensive income for the year	19.404	1.611
	Closing balance	63.942	44.538
	Total other equity	20,769.722	17,030.665

Capital reserve:

The Company has recognised profit or loss on purchase, sale, issue or forfeiture/ cancellation of own equity instrument to capital reserve.

^{*} includes 1,761,919 (PY: 1,761,919), 2% (PY: 2%) shares held in the capacity of a trustee.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31ST MARCH 2025

Amount in Million ₹ except otherwise stated

Capital redemption reserve:

The Company has recognised Capital Redemption Reserve on redemption of preference shares from its retained earnings as per the applicable provisions of Companies Act, 1956.

Securities Premium:

The amount received in excess of face value of the equity shares is recognised in Securities Premium Reserve. In case of equity-settled share based payment transactions, the difference between fair value on grant date and nominal value of share is accounted as securities premium.

General reserve:

The Company has transferred a portion of the net profit of the Company before declaring dividend to general reserve pursuant to the earlier provisions of Companies Act 1956. Mandatory transfer to general reserve is not required under the Companies Act 2013.

Retained Earnings:

Retained earnings are the profits that the Company has earned till date, less any transfers to general reserve, dividends or other distributions paid to shareholders.

Foreign currency translation reserve

Exchange differences arising on translation of foreign operations are recognised in other comprehensive income and are accumulated in separate reserve within equity. The cumulative amount is reclassified to profit and loss, when the investment is disposed off.

Effective portion of cash flow hedges

When a derivative is designated as a cash flow hedging instrument, the effective portion of changes in the fair value of the derivative is recognised in OCI and accumulated in the other equity under 'effective portion of cash flow hedges'.

NOTE 14: FINANCIAL LIABILITIES: BORROWINGS

Pari	ticulars	As at 31 March 2025	
	Non-current		
	Secured		
(a)	Term loan from various banks	749.819	683.973
	(Terms of loans: Term loans are availed by the group from various banks. Loans are repayable over the period of 3 to 10 years and carry interest rates varing from 1% to 10.5%. Loans are secured against fixed assets purchased from proceeds of loan and corporate guarantees given by holding company)		
	Less- Current maturities of non- current borrowings	57.749	38.215
		692.070	645.758
		692.070	645.758
	Current		
	Secured		
	Loans repayable on demand from bank		
(i)	Cash / export credit facilities and working capital demand loans	560.598	865.137
	(Terms of loans: Loan carries interest @ 2% to 10.5% per annum and secured against the inventory, receivables and mortgage of plant & machinery in some cases)		
	Total secured loan - Current	560.598	865.137
	Current maturities of long term loan	57.749	38.215
	Total current borrowings	618.347	903.352
	Total borrowings	1,310.417	1,549.110



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- The quarterly returns or statements filed by the Company and it's group companies for working capital limits whenever availed with such banks and financial institutions are in agreement with the books of account of the Company and it's group companies.
- The group has utilized loans for the specific purpose for which same are availed.
- The Company or any of it's group company is not declared as willful defaulter by any bank or financial institution (as defined under the Companies Act, 2013) or consortium thereof or other lender in accordance with the guidelines on willful defaulters issued by the Reserve Bank of India.
- The Company and it's group companies do not have any charges or satisfaction which is yet to be registered with Registrar of Companies (ROC) beyond the statutory period.

NOTE 15: FINANCIAL LIABILITIES: TRADE PAYABLES

Particulars	As at 31 March 2025	As at 31 March 2024
Non-current	01 March 2020	01 Maron 2024
Total outstanding dues of creditors other than micro, small and medium enterprises	83.145	83.232
	83.145	83.232
Current		
Total outstanding dues of micro, small and medium enterprises (refer note 42)	830.847	1,090.041
Total outstanding dues of creditors other than micro, small and medium enterprises		
To related parties (Refer note 35)	23.473	82.686
Others	5,182.034	5,457.852
	5,205.507	5,540.538
	6,036.354	6,630.578
Total trade payables	6,119.499	6,713.810

Terms and conditions of the above financial liabilities:

Trade payables are non-interest bearing and are normally settled on 60-day terms except dues to micro and small enterprises which are settled in 45 days or contractual term whichever is earlier. Refer note 44(b) for ageing.

NOTE 16: OTHER FINANCIAL LIABILITIES

Part	iculars	As at	As at
		31 March 2025	31 March 2024
	Non-current		
	Other liabilities	44.024	54.847
		44.024	54.847
	Current		
(a)	Unclaimed dividends		
	Investor Education & Protection fund (will be credited as and when due).	16.665	12.733
(b)	Others		
	Trade deposits	152.783	150.739
	Salary and reimbursements	773.469	688.116
	Payables on account of purchases of fixed assets	48.488	48.053
	Provision for expenses and other liabilities	852.988	766.196
		1,827.728	1,653.104
		1,844.393	1,665.837
	Total other financial liabilities	1,888.417	1,720.684

Terms and conditions of the above financial liabilities:

- 1) Other payables are non-interest bearing.
- For explanations on the Group's credit risk management processes. (refer note 40)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31ST MARCH 2025

Amount in Million ₹ except otherwise stated

NOTE 17: PROVISIONS

Part	ticulars	As at 31 March 2025	As at 31 March 2024
	Non-current		
	Provisions for employee benefits		
(a)	Compensated absences (refer note 38)	149.421	210.890
(b)	Pension scheme (refer note 34)	49.131	46.582
(c)	Gratuity (refer note 34)	20.116	25.633
		218.668	283.105
	Other provisions		
(a)	Provision for product warranty (refer note 38)	41.365	33.910
(b)	Provision for decommissioning and restoration costs (refer note 38)	11.265	10.412
(c)	Other provision	40.102	42.621
		92.732	86.943
		311.400	370.048
	Current		
	Provisions for employee benefits		
(a)	Compensated absences (refer note 38)	211.751	228.998
(b)	Gratuity and Provident fund (refer note 34)	96.103	20.359
		307.854	249.357
	Other provisions (refer note 38)		
(a)	Provision for product warranty	469.839	495.317
(b)	Provision for loss on long term contracts	51.956	31.251
		521.795	526.568
		829.649	775.925
	Total provisions	1,141.049	1,145.973

NOTE 18: OTHER LIABILITIES

Par	ticulars	As at 31 March 2025	As at 31 March 2024
	Non-current	31 March 2029	31 Walcii 2024
(a)	Unearned revenue for project related contract work	201.216	156.797
(b)	Advance from customer	537.123	532.814
		738.339	689.611
	Current		
(a)	Unearned revenue for project related contract work	1,673.428	1,449.432
(b)	Advances from customer	1,857.488	1,970.096
(c)	Contribution to provident fund and superannuation fund	57.329	71.297
(d)	Statutory dues	221.284	209.256
(e)	Deferred revenue	38.165	61.368
		3,847.694	3,761.449
	Total other non-financial liabilities	4,586.033	4,451.060



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NOTE 19: INCOME TAX

(1) The major components of income tax expense for the year ended 31 March 2025 and 31 March 2024

(a) Statement of profit and loss

Particulars	Year ended 31 March 2025	Year ended 31 March 2024
Current income tax:		
Current income tax charge	1,559.455	1,338.426
Adjustments in respect of income tax of previous year	47.959	(2.555)
Deferred tax:		
Relating to origination and reversal of temporary differences	(51.325)	74.440
Income tax expense reported in the statement of profit or loss	1,556.089	1,410.311

(b) Statement of other comprehensive income (OCI)

Tax related to items recognised in OCI during in the year:

Particulars	Year ended	Year ended
	31 March 2025	31 March 2024
Related to remeasurement gains and losses		
Income tax charged/ (credited) to OCI	(14.230)	(24.699)
Deferred tax charged to OCI	-	-
	(14.230)	(24.699)

(2) Reconciliation of tax expense and the accounting profit multiplied by India's domestic tax rate for the year ended 31 March 2025 and 31 March 2024:

Particulars	Year ended 31 March 2025	Year ended 31 March 2024
Accounting profit before tax	5,590.513	4,805.614
At India's statutory income tax rate of 25.168%/ (25.168%) (a)	1,407.020	1,209.477
Adjustments		
Permanent differences (Includes Int to MSME, donation, fine, penalties etc)	(70.376)	(165.141)
Subtotal (b)	(70.376)	(165.141)
Tax impact of above adjustments	(17.712)	(41.563)
MAT entitlement for earlier years and other credits of earlier years	(3.265)	(19.236)
Different tax rates from holding company	(32.246)	(88.876)
Unrecognised tax benefits on tax losses	(49.114)	(51.159)
Earlier year excess / short provision	(46.732)	-
Total (c)	(149.069)	(200.834)
Tax expenses at effective rate (a-c)	1,556.089	1,410.311
Tax expenses recorded in books	1,556.089	1,410.311

NOTES TO THE FINANCIAL STATEMENTS

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(3) Movement in deferred tax

(a) Balance sheet

Deferred tax relates to the following: DTL/ (DTA)	As at	As at
	31 March 2025	31 March 2024
Property, plant and equipment (Depreciation)	65.947	86.267
Employee benefits	(149.716)	(148.870)
Provision for doubtful debts and advances	(558.439)	(437.356)
Others - (DTA) /DTL	275.363	223.115
	(366.845)	(276.844)
Reflected in balance sheet as		
Deferred tax asset	366.845	276.844

(b) Statement of profit and loss

Particulars	Year ended	Year ended
	31 March 2025	31 March 2024
Property, plant and equipment (Depreciation)	(20.319)	0.676
Employee benefits	(0.846)	(27.165)
Provision for doubtful debts and advances	(121.083)	18.213
Others - (DTA) /DTL	52.248	120.198
	(90.000)	111.922
MAT Credit utilised and forex difference	38.675	(37.482)
Deferred tax expense/(income)	(51.325)	74.440

(4) Movement in Current tax

(a) Balance sheet

Reflected in balance sheet as	Year ended 31 March 2025	Year ended 31 March 2024
Non- current advance tax	96.619	68.308
Current advance tax	74.063	52.632
Current tax liability	(90.789)	(51.524)
	79.893	69.416

(b) Statement of Profit and loss and other comprehensive income

Particulars	Year ended 31 March 2025	Year ended 31 March 2024
Current tax (asset)/ liability as at beginning of year	(69.416)	(116.934)
Add: Additional provision during the year - Statement of Profit and loss account	1,607.414	1,335.870
Add /(Less): Additional provision during the year - Other comprehensive income	(14.230)	(24.699)
Less: Current tax paid during the year (Net of refund received for previous years)	(1,603.661)	(1,263.653)
Non Current tax (asset)/ liability as at end of year	(79.893)	(69.416)



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NOTE 20: REVENUE FROM OPERATIONS

Par	ticulars	Year ended 31 March 2025	Year ended 31 March 2024
(a)	Revenue from projects and products (Refer note 30 for the construction contract revenue)	43,299.474	38,621.733
(b)	Revenue from services	928.128	760.264
		44,227.602	39,381.997
(c)	Other operating revenues (majorly includes scrap sales and exports benefits)	694.830	629.995
	Total	44,922.432	40,011.992

NOTE 21: OTHER INCOME

Par	ticulars	Year ended	Year ended
		31 March 2025	31 March 2024
(a)	Interest Income		
	From customers and others	356.610	170.862
	On income tax and sales tax refund	0.053	-
(b)	Unwinding of deferred liability	10.856	11.407
(c)	Profit on sale of mutual fund investment	124.912	72.766
(d)	Other non-operating income	175.840	276.546
(e)	Foreign exchange gain	50.488	54.573
	Total	718.759	586.154

NOTE 22: COST OF RAW MATERIALS CONSUMED, CHANGES IN INVENTORIES OF FINISHED GOODS, **STOCK-IN-TRADE AND WORK-IN-PROGRESS**

Par	ticulars	Year ended	Year ended
		31 March 2025	31 March 2024
(a)	Cost of raw material consumed	20,476.735	19,288.045
(b)	Changes in inventories of finished goods, work-in-progress and stock-in-trade		
	Opening Stock (Refer note 10)		
	Finished goods	2,162.528	1,410.231
	Work-in- progress	2,706.677	2,416.019
	Stock in trade	422.420	521.866
		5,291.625	4,348.116
	Closing Stock (Refer note 10)		
	Finished goods	1,998.680	2,162.528
	Work-in- progress	2,918.437	2,706.677
	Stock in trade	490.845	422.420
		5,407.962	5,291.625
	Total change in inventories	(116.337)	(943.509)

NOTE 23: EMPLOYEE BENEFITS EXPENSE

Par	ticulars	Year ended 31 March 2025	Year ended 31 March 2024
(a)	Salaries, wages and bonus	6,335.962	6,075.758
(b)	Defined contribution plans	310.332	276.086
	Contribution to provident fund, superannuation fund and ESIC		
(c)	Defined benefit plans	173.548	157.546
	Gratuity, Provident fund and Pension		
(d)	Welfare expenses	258.688	217.322
	Total	7,078.530	6,726.712

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NOTE 24: FINANCE COSTS

Par	ticulars	Year ended	Year ended
		31 March 2025	31 March 2024
(a)	Interest expense	136.051	143.404
(b)	Other borrowing costs	112.517	114.842
	(includes bank guarantee commission, LC charges, loan processing charges)		
	Total	248.568	258.246

NOTE 25: DEPRECIATION AND AMORTISATION EXPENSE

Particulars		Year ended	Year ended
		31 March 2025	31 March 2024
(a) Depred	ciation on property, plant and equipment and investment property	721.451	624.352
(b) Amorti	sation of intangible assets	33.783	32.980
(c) Amorti	sation of right to use assets (Lease)	138.380	127.116
Total		893.614	784.448

NOTE 26: OTHER EXPENSES

Particulars	Year ended 31 March 2025	Year ended 31 March 2024
Stores and spares consumed	1,567.466	1,470.827
Processing charges	1,348.639	1,131.350
Power & fuel	701.291	642.977
Repairs and maintenance		
Plant and machinery	235.119	235.888
Buildings	125.655	91.397
Other	95.648	77.333
Rent	52.729	40.893
Rates and taxes	142.948	90.809
Travelling and conveyance	501.906	465.356
Communication expenses	93.233	87.642
Insurance	219.774	202.685
Directors' sitting fees	6.918	6.623
Royalties and fees *	82.192	72.740
Freight and forwarding charges	638.010	600.082
Brokerage and commission	290.712	172.988
Advertisements and publicity	387.448	231.236
Provision for product warranty	320.508	278.085
Loss on sale/disposal of fixed assets	1.747	1.553
Provision for doubtful debts, advances and claims	263.924	(198.090)
Bad debts written off	24.453	316.288
Advances, deposits and claims written off	0.167	0.386
Auditor's remuneration (refer note 31)	53.112	44.605
Professional, consultancy and legal expenses	851.557	695.333
Security services	83.345	76.922
Computer services	492.383	403.304



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Particulars	Year ended 31 March 2025	Year ended 31 March 2024
Non-executive directors remuneration	24.000	19.000
Stationery & Printing	44.403	40.090
Training course expenses	30.019	29.249
Outside labour charges	640.008	517.613
Corporate social responsibility expenses (refer note 43)	55.829	39.323
Other miscellaneous expenses	399.669	373.961
Total	9,774.812	8,258.448

^{*} As specified in the note given in the Board's Report in respect of legal proceedings pending against KPL, the company has in the interim, without prejudice to all its rights and contentions, including those in the pending proceedings, in compliance with the directions of the Order dated 05.12.2023 of the Hon'ble Commercial Court, Pune, KBL has deposited the claimed royalty amount with the Court from the quarter ended October 2018 onwards until 3rd quarter of FY 24-25. Pending dispute, the Hon'ble Commercial Court, has directed its treasury to invest the said deposited royalty amount in a Nationalized bank for a fixed term of three years.

NOTE 27 A: OTHER COMPREHENSIVE INCOME

Particulars	Year ended 31 March 2025	Year ended 31 March 2024
Items that will not be reclassified to statement of profit and loss	01 Maron 2020	01 Maron 2024
Remeasurement gains and losses on post employments benefits	(56.540)	(98.142)
Tax on Remeasurements gains and losses	14.230	24.699
Share in other comprehensive income of joint venture company	(2.837)	(3.624)
Items that will be reclassified to statement of profit and loss		
Cash flow hedge	19.404	1.611
Gains/ losses on currency translation for foreign subsidiaries	88.854	110.865
Total	63.111	35.409

NOTE 27 B: OTHER COMPREHENSIVE INCOME

Particulars	Year ended	Year ended
	31 March 2025	31 March 2024
Impairment of goodwill pertaining to 'The Kolhapur Steel Limited' (TKSL)	61.383	-
Payment under voluntary retirement scheme in 'The Kolhapur Steel Limited' (TKSL)	17.723	-
Net amount of reversal of project related provisions in 'Karad Projects and Motors Limited' (KPML)	(1.276)	(65.697)
Total	77.829	(65.697)

The gain of ₹ 108 million, recognized by KBL in the standalone financial results, on the sale of shares of TKSL, and the impairment of ₹ 168 million provided by KPML, in the standalone financial results, on it's investments (shares and loan) in TKSL; which are disclosed as exceptional items, have been eliminated in the consolidated financial statements.

FOR THE YEAR ENDED 31ST MARCH 2025

Amount in Million ₹ except otherwise stated

NOTE 28: CONTINGENT LIABILITIES

Par	ticulars	As at 31 March 2025	As at 31 March 2024
	Claims against company not acknowledged as debt		
i)	Other Legal Cases (Matter Subjudice)	401.277	520.787
	Other money for which the company is contingently liable for (Matter Subjudice)		
i)	Central Excise , Service tax and GST	1,033.048	1,034.136
ii)	Sales Tax	167.003	171.673
iii)	Income Tax	121.440	121.440
iv)	Labour Matters	45.844	49.117
	Total	1,768.612	1,897.153

Group does not expect any reimbursement in respect of the above contingent liabilities. It is not practicable to estimate the timing of cash flow if any with respect to above matters.

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NOTE 29: COMMITMENTS

Pai	rticulars	As at	As at
		31 March 2025	31 March 2024
i)	Estimated amount of contracts remaining to be executed on capital account and not provided for (net of capital advances)	862.966	804.753
ii)	Letters of credit outstanding	965.915	719.139
		1,828.881	1,523.892

NOTE 30 : ADDITIONAL DISCLOSURES AS REQUIRED BY IND AS 115 'REVENUE FROM CONTRACTS WITH CUSTOMERS'

A) Additional details in relation to contracts satisfied over the period

Par	ticulars	Year ended 31 March 2025	Year ended 31 March 2024
a)	Contract Revenue recognised as revenue for the year	745.809	618.211
b)	Advances received	967.109	1,034.743
c)	Amount of retentions	1,472.526	1,492.955
d)	Unbilled revenue for project related contract work		
	Contract costs incurred	3,559.057	4,210.682
	Recognised Profits less recognised Losses	552.187	629.986
	Less: Progress Billing	4,051.662	4,635.722
	Less: Provision for gross amount due from customer	43.149	40.824
	Unbilled revenue for project related contract work	16.433	164.122
e)	Unearned revenue for project related contract work		
	Contract costs incurred	25,310.310	24,796.070
	Recognised Profits less recognised Losses	4,573.533	4,659.498
	Less: Progress Billing	31,758.487	31,061.798
	Unearned revenue for project related contract work	(1,874.644)	(1,606.230)

Movement in unbilled and unearned revenue is due to difference in revenue recognition as compared to progress billings.



FOR THE YEAR ENDED 31ST MARCH 2025

Amount in Million ₹ except otherwise stated

B) Reconciliation of revenue from sale of products with the contracted price

Pai	ticulars	Year ended	Year ended
		31 March 2025	31 March 2024
a)	Contracted price	44,743.135	39,873.914
b)	Less - trade discounts, volume rebates, late delivery charges etc	515.533	491.917
	Total revenue	44,227.602	39,381.997

Particulars	Year ended 31 March 2025	Year ended 31 March 2024
Opening contracted price of orders as at start of the year	48,790.247	55,006.523
Add - Fresh orders/change orders received (net) including exchange rate movement	958.527	653.478
Less- Orders completed during year	(3,744.413)	(6,869.754)
Closing contracted price of orders as at the end of the year	46,004.361	48,790.247
a. Revenue out of orders completed during the year	6.230	4.070
b. Revenue out of orders under execution at the end of the year (I)	675.204	614.141
Total Revenue recognised during the year	681.434	618.211
Revenue recognised upto previous year (from orders pending completion at the end of the year) (II)	33,855.512	36,375.604
Balance revenue to be recognised in future viz. Order book (III)	11,473.645	11,800.502
Closing contracted price of orders as at the end of the year (I+II+III)	46,004.361	48,790.247

C) Cost to obtain the contract

Amount recognised as asset as at 31 March 2025 is Nil (PY: Nil)

Amount of amortisation recognised in the statement of profit and loss during the year is Nil (PY: Nil)

D) Performance Obligation

Information about the Group's performance obligations are summarised below:

The transaction price allocated to the remaining performance obligations (unsatisfied or partially unsatisfied) as at 31st March are, as follows

Particulars	Year ended	Year ended
	31 March 2025	31 March 2024
Balance revenue to be recognised in future		
Revenue to be recognised within 1 year	905.318	1,585.780
Revenue to be recognised after 1 year	10,568.328	10,214.722
Total balance reveue to be recognised in future	11,473.646	11,800.502

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31ST MARCH 2025

Amount in Million ₹ except otherwise stated

NOTE 31: REMUNERATION TO AUDITORS

Pai	rticulars	Year ended	Year ended
		31 March 2025	31 March 2024
	Statutory Auditors :		
a)	Audit Fees	37.794	33.709
b)	Tax Audit Fees	7.088	4.469
c)	VAT/ GST Audit Fees	-	0.100
d)	Limited review fees	4.094	4.105
e)	Certification services	0.470	0.474
f)	Other services	2.202	0.704
g)	Expenses reimbursed	1.464	1.044
	Sub total	53.112	44.605

NOTE 32: EARNING PER SHARE (BASIC AND DILUTED)

Par	ticulars	Year ended 31 March 2025	Year ended 31 March 2024
a)	Profit for the year before tax	5,590.513	4,805.614
	Less : Attributable Tax thereto	1,556.089	1,410.311
	Add: Share of profit / (loss) in joint venture company	152.503	101.492
		4,186.927	3,496.795
	Less: Attributable to Non-controlling interest	34.650	15.450
	Profit attributable to owners of equity	4,152.277	3,481.345
b)	Weighted average number of equity shares used as denominator	79,408,926	79,408,926
c)	Basic and Diluted earning per share of nominal value of ₹ 2/- each	52.29	43.84

NOTE 33: EXPENDITURE ON RESEARCH & DEVELOPMENT ACTIVITIES

Pa	rticulars	Year ended 31 March 2025	Year ended 31 March 2024
Α	Revenue expenditure	277.556	299.004
В	Capital Expenditure	30.921	4.789
		308.477	303,793

NOTE 34: EMPLOYEE BENEFITS

Defined Contribution Plans:

Amount of ₹ 310.332 Mn.(PY 2023-24 ₹ 276.086 Mn) is recognised as an expense towards defined contribution plan and included in Employees benefits expense (Note-23 in the Profit and Loss Statement.)

Defined Benefit Plans:

a) The amounts recognised in Balance Sheet are as follows: Funded Plan

Particulars	As at 31 March 2025		As at 31 March 2024	
	Gratuity Plan	Provident Fund	Gratuity Plan	Provident Fund
	(Funded)	(Funded)	(Funded)	(Funded)
Amount to be recognised in Balance Sheet				
Present Value of Defined Benefit Obligation	843.200	2,112.518	772.826	2,050.829
Less: Fair Value of Plan Assets	764.643	2,099.065	737.141	2,072.964
Amount to be recognised as liability or (asset)	78.557	13.453	35.685	(22.135)



FOR THE YEAR ENDED 31ST MARCH 2025

Amount in Million ₹ except otherwise stated

The amounts recognised in the Profit and Loss Statement are as follows: Funded Plan

Pa	rticulars	2024	-25	2023	-24
		Gratuity Plan	Provident Fund	Gratuity Plan	Provident Fund
		(Funded)	(Funded)	(Funded)	(Funded)
1	Current Service Cost	61.821	79.028	52.976	72.687
2	Acquisition (gain)/ loss	-	-	-	-
3	Past Service Cost	-	-	-	-
4	Net Interest (income)/expenses	1.379	(9.405)	0.292	(10.131)
5	Curtailment (Gain)/ loss	-	-	-	-
6	Settlement (Gain)/loss	-	-	-	-
7	Others				
	Net periodic benefit cost recognised in the statement of profit & loss- (Employee benefit expenses - Note 23)	63.200	69.623	53.268	62.556

The amounts recognised in the statement of other comprehensive income (OCI): Funded Plan

Pa	rticulars	2024	-25	2023	3-24
		Gratuity Plan	Provident Fund	Gratuity Plan	Provident Fund
		(Funded)	(Funded)	(Funded)	(Funded)
1	Opening amount recognised in OCI outside profit and loss account	-	-	-	-
2	Remeasurements for the year - Obligation (Gain)/loss	18.820	(44.756)	78.389	24.672
3	Remeasurement for the year - Plan assets (Gain) / Loss	(7.022)	87.043	(2.087)	(4.122)
4	Total Remeasurements Cost / (Credit) for the year recognised in OCI	11.798	42.287	76.302	20.550
5	Less: Accumulated balances transferred to retained earnings	11.798	42.287	76.302	20.550
	Closing balances (remeasurement (gain)/loss recognised OCI	-	-	-	-

The changes in the present value of defined benefit obligation representing reconciliation of opening and closing balances thereof are as follows: Funded Plan

Pa	rticulars	As at 31 Ma	arch 2025	As at 31 Ma	arch 2024
		Gratuity Plan	Provident Fund	Gratuity Plan	Provident Fund
		(Funded)	(Funded)	(Funded)	(Funded)
1	Balance of the present value of defined benefit Obligation at the beginning year	772.826	2,050.829	647.694	1,834.825
2	Acquisition adjustment	-	-	-	-
3	Transfer in/ (out)	0.962	(0.739)	-	(6.113)
4	Interest expenses	53.337	138.619	46.028	130.570
5	Past Service Cost	-	-	-	-
6	Current Service Cost	61.822	79.028	52.977	72.687
7	Curtailment Cost / (credit)	-	-	-	-
8	Settlement Cost/ (credit)	-	-	-	-
9	Benefits paid	(64.567)	(251.127)	(52.262)	(140.720)
10	Employee Contribution	-	140.664	-	134.908
11	Remeasurement Gain / (Loss)	18.820	(44.756)	78.389	24.672
	Present value of obligation as at the end of the year	843.200	2,112.518	772.826	2,050.829

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31ST MARCH 2025

Amount in Million ₹ except otherwise stated

Changes in the fair value of plan assets representing reconciliation of the opening and closing balances thereof are as follows: Funded Plan

Par	ticulars	As at 31 Ma	arch 2025	As at 31 Ma	arch 2024
		Gratuity	Provident	Gratuity	Provident
		Plan	Fund	Plan	Fund
		(Funded)	(Funded)	(Funded)	(Funded)
1	Fair value of the plan assets as at beginning of the year	737.141	2,072.964	545.523	1,868.485
2	Acquition adjustment	-	-	-	-
3	Transfer in/(out)	0.341	(0.739)	-	(6.113)
4	Interest income	51.958	148.024	45.736	140.701
5	Contributions	33.408	216.987	193.906	206.490
6	Benefits paid	(64.567)	(251.127)	(49.640)	(140.720)
7	Mortality Charges and Taxes	(0.659)	-	(0.441)	-
8	Remeasurement Gain / (Loss)	7.021	(87.044)	2.057	4.121
	Fair value of plan assets as at the end of the year	764.643	2,099.065	737.141	2,072.964

Net interest (Income) /expenses: Funded Plan

Particulars		2024-25		2023-24	
		Gratuity	Provident	Gratuity	Provident
		Plan	Fund	Plan	Fund
		(Funded)	(Funded)	(Funded)	(Funded)
1	Interest (Income) / Expense - Obligation	53.337	138.619	46.028	130.570
2	Interest (Income) / Expense – Plan assets	(51.958)	(148.024)	(45.736)	(140.701)
3	Net Interest (Income) / Expense for the year	1.379	(9.405)	0.292	(10.131)

g) The broad categories of plan assets as a percentage of total plan assets of Employee's Gratuity Scheme are

Majority of plan assets are maintained in a trust fund managed by a public sector insurer viz; LIC of India. LIC has a sovereign guarantee and has been providing consistent and competitive returns over the years. Company has also invested part of it's fund with private life insurance company ICICI prudential.

The broad categories of plan assets as a percentage of total plan assets of Employee's Providend fund Scheme are as under:

Plan assets for providend fund includes investment in various government securities and corporate deposits and mutual funds.

The amounts pertaining to defined benefit plans are as follows: Funded Plan

Particulars	As at 31 March 2025		As at 31 March 2024	
	Gratuity	Provident	Gratuity	Provident
	Plan	Fund	Plan	Fund
	(Funded)	(Funded)	(Funded)	(Funded)
Defined Benefit Obligation	843.200	2,112.518	772.826	2,050.829
Plan Assets	764.643	2,099.065	737.141	2,072.964
Surplus/(Deficit)	(78.557)	(13.453)	(35.685)	22.135



FOR THE YEAR ENDED 31ST MARCH 2025

Amount in Million ₹ except otherwise stated

The amounts recognised in Balance Sheet are as follows: Non Funded Plan

Particulars	As at 31 March 2025		As at 31 March 2024	
	Gratuity	Pension	Gratuity	Pension
	scheme	Scheme	scheme	Scheme
	(Non	(Non	(Non	(Non
	Funded)	Funded)	Funded)	Funded)
Amount to be recognised in Balance Sheet				
Present Value of Defined Benefit Obligation	24.212	49.131	32.442	46.582
Less: Fair Value of Plan Assets	-	-	-	_
Amount to be recognised as liability or (asset)	24.212	49.131	32.442	46.582

The amounts recognised in the Profit and Loss Statement are as follows: Non Funded Plan

Particulars		2024-25		2023-24	
		Gratuity	Pension Scheme	Gratuity	Pension Scheme
		(Non Funded)	(Non Funded)	(Non Funded)	(Non Funded)
1	Current Service Cost	1.827	4.348	1.852	3.841
2	Acquisition (gain)/ loss	-	-	-	-
3	Past Service Cost	-	-	-	-
4	Net Interest (income)/expenses	1.866	2.177	2.192	2.096
5	Curtailment (Gain)/ loss	-	-	-	-
6	Settlement (Gain)/loss	-	-	-	-
7	Others				
	Net periodic benefit cost recognised in the statement of profit & loss- (Employee benefit expenses - Note 23)	3.693	6.525	4.044	5.937

The amounts recognised in the statement of other comprehensive income (OCI): Non Funded Plan

Particulars		2024-25		2023-24	
		Gratuity	Pension Scheme	Gratuity	Pension Scheme
		(Non Funded)	(Non Funded)	(Non Funded)	(Non Funded)
1	Opening amount recognised in OCI outside profit and loss account	-	-	-	-
2	Remeasurements for the year - Obligation (Gain)/loss	1.140	1.315	0.163	1.096
3	Remeasurement for the year - Plan assets (Gain) / Loss	-	-	-	-
4	Total Remeasurements Cost / (Credit) for the year recognised in OCI	1.140	1.315	0.163	1.096
5	Less: Accumulated balances transferred to retained earnings	1.140	1.315	0.163	1.096
	Closing balances (remeasurement (gain)/loss recognised OCI	-	-	-	-

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The changes in the present value of defined benefit obligation representing reconciliation of opening and closing balances thereof are as follows: Non Funded Plan

Par	ticulars	2024-25		2023-24	
		Gratuity	Pension Scheme	Gratuity	Pension Scheme
		(Non Funded)	(Non Funded)	(Non Funded)	(Non Funded)
1	Balance of the present value of - Defined benefit Obligation as at beginning of the year	32.442	46.582	31.015	43.899
2	Acquisition adjustment	-	-	-	-
3	Transfer in/ (out)	-	-	-	-
4	Interest expenses	1.866	2.177	2.192	2.096
5	Past Service Cost	-	-	-	-
6	Current Service Cost	1.827	4.348	1.852	3.841
7	Curtailment Cost / (credit)	-	-	-	-
8	Settlement Cost/ (credit)	-	-	-	-
9	Benefits paid	(13.063)	(5.549)	(2.780)	(3.202)
10	Remeasurement Gain / (Loss)	1.140	1.315	0.163	1.096
11	Foreign exchange difference	-	0.258	-	(1.148)
	Present value of obligation as at the end of the year	24.212	49.131	32.442	46.582

m) Net interest (Income) /expenses Non Funded Plan

Particulars		2024-25		2023-24	
		Gratuity	Pension	Gratuity	Pension
			Scheme		Scheme
		(Non	(Non	(Non	(Non
		Funded)	Funded)	Funded)	Funded)
1	Interest (Income) / Expense - Obligation	1.866	2.177	2.192	2.096
2	Interest (Income) / Expense – Plan assets	-	-	-	-
3	Net Interest (Income) / Expense for the year	1.866	2.177	2.192	2.096

n) The amounts pertaining to defined benefit plans are as follows:Non Funded Plan

Particulars	2024-25		2023-24	
	Gratuity	Pension	Gratuity	Pension
		Scheme		Scheme
	(Non	(Non	(Non	(Non
	Funded)	Funded)	Funded)	Funded)
Defined Benefit Obligation	24.212	49.131	32.442	46.582
Plan Assets	-	-	-	-
Surplus/(Deficit)	(24.212)	(49.131)	(32.442)	(46.582)

Basis used to determine the overall expected return:

The net interest approach effectively assumes an expected rate of return on plan assets equal to the beginning of the year Discount Rate. Expected return of 7.2% (PY 7.4%) has been used for the valuation purpose.



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Amount in Million ₹ except otherwise stated

o) Principal actuarial assumptions at the balance sheet date (expressed as weighted averages)

- Discount rate as at 31-03-2025 6.7% (PY- 7.20%)
- 2 Expected return on plan assets as at 31-03-2025- 7.2% (PY- 7.4%)
- Salary growth rate: For Gratuity Scheme 8% to 10% (PY 10%). Impact for change in accounting estimate 3 along with other remeasuremnt impact is recognised in other comprehensive income.
- Attrition rate: For gratuity scheme the attrition rate is taken at 8% to 10% (PY 11%)
- 5 The estimates of future salary increase considered in actuarial valuation take into account inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.

General descriptions of defined plans:

Gratuity Plan:

The Company operates gratuity plan wherein every employee is entitled to the benefit equivalent to fifteen days salary last drawn for each completed year of service. The same is payable on termination of service or retirement whichever is earlier. The benefit vests after five years of continuous service.

Company's Pension Plan:

The company operates a Pension Scheme for specified ex-employees wherein the beneficiaries are entitled to defined monthly pension.

The Company expects to fund ₹ 78.557 Mn (PY ₹ 35.685 Mn) towards its gratuity plan in the year 2025-26.

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NOTE 35 : RELATED PARTY DISCLOSURES

(A) Names of the related party and nature of relationship where control/ significant influence exists

Sr. No.	Name of the related party	Nature of relationship
1	Karad Projects and Motors Limited	Subsidiary Company
2	Kirloskar Corrocoat Private Limited	Subsidiary Company
3	Kirloskar Brothers International BV	Subsidiary Company
4	The Kolhapur Steel Limited	Subsidiary of Karad Projects and Motors Limited (from 01 Oct 2024)
5	SPP Pumps Limited	Subsidiary of Kirloskar Brothers International B.V.
6	Kirloskar Brothers (Thailand) Limited	Subsidiary of Kirloskar Brothers International B.V.
7	SPP Pumps (MENA) LLC	Subsidiary of Kirloskar Brothers International B.V.
8	Kirloskar Pompen BV	Subsidiary of Kirloskar Brothers International B.V.
9	Micawber 784 (Pty) Limited	Subsidiary of Kirloskar Brothers International B.V.
10	SPP Pumps International (Pty) Limited	Subsidiary of Kirloskar Brothers International B.V.
11	Rotaserve Limited	Subsidiary of Kirloskar Brothers International B.V.
12	SPP Pumps France S.A.S	Subsidiary of SPP Pumps Limited
13	SPP Pumps Inc.	Subsidiary of SPP Pumps Limited
14	SPP Pumps (South Africa) (Pty) Limited	Subsidiary of SPP Pumps International (Pty) Limited
15	Braybar Pumps (Pty) Limited	Subsidiary of SPP Pumps International (Pty) Limited
16	Rodelta Pumps International BV	Subsidiary of Kirloskar Brothers International B.V.
17	Rotaserve BV	Subsidiary of Kirloskar Pompen BV
18	SPP Pumps Real Estate LLC	Subsidiary of SPP Pumps Inc
19	SyncroFlo Inc.	Subsidiary of SPP Pumps Inc
20	SPP Pumps (Asia) Ltd.	Subsidiary of Kirloskar Brothers (Thailand) Ltd
21	SPP Pumps (Singapore) Pte. Ltd.	Subsidiary of Kirloskar Brothers (Thailand) Ltd
22	Rotaserve Mozambique*	Subsidiary of SPP Pumps International (Pty) Limited
23	Kirloskar Ebara Pumps Limited	Joint venture of Kirloskar Brothers Limited
24	Sunsure Solarpark Nineteen Private Limited	Associate of Kirloskar Brothers Limited (From 7 February 2025)

^{*}Rotaserve Mozambique a step-down subsidiary of the Company has been dissolved and hence ceased to be a subsidiary of the Company with effect from 5 July 2024.

(B): Names of related parties with whom transactions have been entered into:

1)	Joint Venture	Kirloskar Ebara Pumps Limited	
2)	Associate	Sunsure Solarpark Nineteen Private Limited	
3)	Key Management Personnel (KMP)	Mr. Sanjay Kirloskar	Mr. K.Taranath
		Ms. Rama Kirloskar	Mr. Owen Shelvin
		Mr. Alok Kirloskar	Mr. Achyut Dhadphale
		Mr. M S Unnikrishnan	Mr. Akshay Dhar
		Mr. Shobinder Duggal	Mr. Ravindra Samant
		Mr. Shrinivas Dempo	Mr. John Karen
		Ms. Ramni Nirula	Mr. Mohammed Hassan
		Mr. Vivek Pendharkar	Mr. Clive Harper
		Ms. Rekha Sethi	Mr. Bob Tichband
		Mr. Vinayak Deshpande	Mr. Remko Dubois
		Ms. Manjiri Jawadekar	Mr. Ajeet Kulkarni
		Mr. Ajay Deshpande	Mr. Suresh Deshpande

6)



NOTES TO THE FINANCIAL STATEMENTS

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Mr. Johan Groenewald Mr.Rudrappa Mahajan Mr. Rajkumar Assudani Mr. Devang Trivedi Mr. Chittaranjan Mate Mr. Cliff Horsburgh

Mr. Ravish Mittal

4) Close member of family of KMP Mrs.Pratima Kirloskar - Wife of Mr. Sanjay Kirloskar

Post Employee Benefit Plans 5) Kirloskar Brothers Ltd Employees Prov. Fund For Engg.Factory

Kirloskar Brothers Ltd Staff Members Prov. Fund

Kirloskar Brothers Limited, Kirloskarvadi Employee Gratuity Fund

Kirloskar Brothers Executive Staff Superannuation fund

Substantial Interest Corrocoat Limited, UK

(C) Disclosure of related parties transactions

Sr	Nature of transaction/relationship/major	Year ended 2024-25		Year ended 2023-24	
No	parties	Amount	Amount	Amount	Amount
1	Purchase of goods	35.591		73.269	
	Joint Venture				
	Kirloskar Ebara Pumps Limited		25.898		63.037
	Substantial Interest				
	Corrocoat Limited, UK		9.693		10.232
2	Sale of goods/contract revenue	27.668		76.190	
	Joint Venture				
	Kirloskar Ebara Pumps Limited		27.668		76.190
3	Rendering Services	79.140		85.137	
	Joint Venture				
	Kirloskar Ebara Pumps Limited		79.140		85.137
4	Receiving Services	48.735		30.102	
	Joint Venture	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
	Kirloskar Ebara Pumps Limited		41.316		23.036
	Substantial Interest				
	Corrocoat Limited, UK		0.100		0.126
	Close Members of family of Key Management Personnel				
	Mrs. Pratima Kirloskar		7.319		6.940
5	Reimbursement of expenses by KBL	0.637		0.709	
	Joint Venture				
	Kirloskar Ebara Pumps Limited		0.018		0.010
	Corrocoat Limited, UK		0.619		0.699
6	Dividend received	13.500		18.000	
	Joint Venture				
	Kirloskar Ebara Pumps Limited		13.500		18.000

^{**} As required under section 203 of the Companies Act, 2013, the Company has appointed a Chief Financial Officer (CFO) Mr. Bhavesh Chheda with the effect from 14 May, 2025 in place of the then CFO. Mr. Ravish Mittal, who resigned from the position of CFO of the Company with effect from the closing hours of 28 February, 2025.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31ST MARCH 2025

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Sr	Nature of transaction/relationship/major	Year ended 2024-25		Year ended 2023-24	
No	parties	Amount	Amount	Amount	Amount
7	Dividend paid	192.609		144.444	
	Key Management Personnel				
	Mr. Sanjay Kirloskar (*)		107.945		81.463
	Mr. Alok Kirloskar		0.267		0.328
	Ms. Rama Kirloskar		0.230		0.300
	Close Members of family of Key Management Personnel				
	Mrs. Pratima Kirloskar		83.117		62.353
	Substantial Interest				
	Corrocoat Limited, UK		1.050		-
8	Purchase of Investment	48.601		-	
	Sunsure Solarpark Nineteen Private Limited		48.601		-
9	Remuneration Paid	466.903		520.648	
	Key Management Personnel				
	Short Term Employee Benefit				
	Mr. Sanjay Kirloskar		95.768		80.241
	Ms. Rama Kirloskar		95.029		80.977
	Mr. Alok Kirloskar		113.644		136.794
	Mr. Ravindra Samant		13.007		9.608
	Mr. Stefan Apel		-		25.976
	Mr. Remko Dubois		7.870		23.328
	Mr. Ajeet Kulkarni		2.078		0.799
	Mr. Owen Shevlin		36.698		21.232
	Mr. Mohammed Hassan		1.330		1.575
	Mr. John Kahren		34.011		92.812
	Mr. Bob Tichband		31.639		22.957
	Mr. Johannes Groenewald		11.965		5.306
	Mr. Cliff Horsburgh		3.424		-
	Mr. Rajkumar Assudani		4.352		1.976
	Mr. Chittranjan Mate		1.125		12.023
	Mr. Devang Trivedi		5.591		5.044
	Mr. Ravish Mittal		9.372		-
	Key Management Personnel				
	Commission on profits	20.800		19.000	
	Mr. M S Unnikrishnan		2.600		2.400
	Mr. Alok Kirloskar		2.600		2.400
	Mr. Shobinder Duggal		2.600		2.400
	Mr. Shrinivas Dempo		2.600		2.400
	Ms. Ramni Nirula		2.600		2.400
	Mr. Amitava Mukherjee		-		0.600
	Mr. Vivek Pendharkar		2.600		2.400
	Ms. Rekha Sethi		2.600		2.400
	Mr. Vinayak Deshpande		2.600		1.600

^(*) Includes dividend received in capacity of trustee of ₹ 10.572 Mn. (PY- ₹ 7.929 Mn.)

Purchases and sales reported are net of discounts, returns etc.



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Amount in Million ₹ except otherwise stated

Sr	Nature of transaction/relationship/major	Year ended 2024-25		Year ended 2023-24	
No	parties	Amount	Amount	Amount	Amount
	Key Management Personnel				
	Sitting Fees	7.621		6.756	
	Mr. Alok Kirloskar		0.563		0.570
	Mr. K.Taranath		0.130		0.170
	Mr. Clive Harper		0.038		0.045
	Mr. Chittranjan Mate		0.038		0.045
	Mr. Sanjay Kirloskar		0.195		0.043
	Mr. M S Unnikrishnan		1.050		1.200
	Mr. Achyut Dhadphale		0.278		0.163
	Mr. Shobinder Duggal		0.975		0.900
	Mr. Shrinivas Dempo		0.600		0.600
	Ms. Ramni Nirula		0.975		0.900
	Mr. Amitava Mukherjee		-		0.225
	Mr. Vivek Pendharkar		0.600		0.525
	Ms. Rekha Sethi		0.750		0.675
	Mr. Vinayak Deshpande		0.975		0.450
	Mr. Akshay Dhar		0.125		0.038
	Mr. Suresh Deshpande		0.068		0.088
	Ms. Manjiri Jawadekar		0.038		0.038
	Mr. Rudrappa Mahajan		0.038		0.038
	Mr. Ajay Deshpande		0.185		0.043
	Post Employment and other long term Benefit	19.373		15.308	
	Mr. Sanjay Kirloskar		3.180		3.180
	Ms. Rama Kirloskar		3.890		1.985
	Mr. Ravindra Samant		2.090		1.945
	Mr. Chittranjan Mate		0.141		1.158
	Mr. Devang Trivedi		0.498		0.449
	Mr. Alok Kirloskar		1.697		1.569
	Mr. Bob Tichband		3.309		2.150
	Mr. Owen Shevlin		2.560		-
	Mr. Rajkumar Assudani		0.518		-
	Mr. Ravish Mittal		0.872		-
	Mr. John Kahren		0.618		2.873
10	Contribution paid to post Employment benefit plans	103.702		260.748	
	Provident Fund		76.696		72.723
	Superannuation Fund		1.962		1.899
	Gratuity Trust		25.044		186.126
11	Reimbursement received	9.565		4.223	
	Joint Venture				
	Kirloskar Ebara Pumps Limited		9.565		4.223

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(D) Amount due to/from related parties

Sr	Nature of transaction/relationship/major parties	31 March 2025		31 March 2024	
No		Amount	Amount for Major parties	Amount	Amount for Major parties
1	Accounts receivable				
	Joint Venture	36.233		70.635	
	Kirloskar Ebara Pumps Limited		36.233		70.635
2	Accounts payables	23.473		82.686	
а	Joint Venture				
	Kirloskar Ebara Pumps Limited		23.306		81.660
b	Substantial Interest				
	Corrocoat Limited, UK		0.167		1.026
	Key Management Personnel (#)	250.460		147.000	
	Mr. Sanjay Kirloskar		77.000		59.000
	Mr. M S Unnikrishnan		2.600		2.400
	Mr. Alok Kirloskar		72.260		2.400
	Ms. Rama Kirloskar		83.000		69.000
	Mr. Amitava Mukherjee		-		0.600
	Ms. Rekha Sethi		2.600		2.400
	Ms. Ramini Niruala		2.600		2.400
	Mr. Shrinivas Dempo		2.600		2.400
	Mr. Shobinder Duggal		2.600		2.400
	Mr. Vivek Pendharkar		2.600		2.400
	Mr. Vinayak Deshpande		2.600		1.600

^(#) Commission to Chairman- Managing Director and Non-Executive Directors is approved in board meeting held on 14th May 2025. Payment will be made in the year 2025-26

NOTE 36: DISCLOSURE PURSUANT TO SCHEDULE V READ WITH REGULATIONS 34(3) AND 53(F) OF THE SEBI(LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2015:

Loans and advances in the nature of loans for working capital requirements:

Name of the Company	Balanc	Balance as at		outstanding
	31 March 2025	31 March 2024	31 March 2025	31 March 2024
To Subsidiary Companies				
The Kolhapur Steel Limited	40.942	91.042	91.042	141.142

^{*} Consists of ₹ 9.410 Mn unsecured loan given under order from Board for Industrial and Financial Reconstructions (BIFR) in 2008-09 without any specific agreed terms for charge of interest and repayment. Balance loan of ₹ 31.532 Mn with interest rate of 8.5% and other specified terms and conditions.

Loans and advances in the nature of loans to firms/companies in which directors are interested: NIL

C Investment by the loanee (borrower) in the shares of the Company or subsidiary of the Company: NIL Note:- Loans to employees under various schemes of the company (such as housing loan, furniture loan, education loan etc.) have been considered to be outside the purview of this disclosure requirements.



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NOTE 37: JOINT VENTURE AND JOINTLY CONTROLLED OPERATIONS

a) List of Joint Venture

Sr	Name of the Joint Venture	Description	Ownership Interest	t Country of Incorporation	
No					
1	Kirloskar Ebara Pumps Limited	Jointly controlled entity	45%	India	

b) Financial Interest in Jointly controlled entities

Sr.	Name of the Joint Venture	Summarized financial information		
No			As at	As at
			31 March 2025	31 March 2024
1	Kirloskar Ebara Pumps Limited	Assets	3,216.137	4,000.504
		Liabilities	769.907	1,856.865
			2024-25	2023-24
		Income	3,687.439	3,105.635
		Expenses(including tax expenses)	3,348.544	2,880.097
		Profit after tax	338.895	225.538
		Other comprehensive income	(6.304)	(8.053)
		Total comprehensive income	332.591	217.485

- Contingent liabilities , if any , incurred in relation to interest in Joint Ventures: Nil (PY: ₹ Nil)
- Capital commitments, if any, in relation to interest in Joint Ventures: ₹ 7.671 Million (PY: ₹ 7.177 Million) d)

List of Jointly controlled operations:

Sr No	Name of the Jointly controlled operation	Description	Ownership Interest	Country of Incorporation
1	HCC - KBL *	Jointly controlled operations	N A	India
2	KBL – MCCL	Jointly controlled operations	N A	India
3	KCCPL - IHP - BRC - TAIPPL - KBL JV *	Jointly controlled operations	N A	India
4	IVRCL – KBL JV	Jointly controlled operations	N A	India
5	Maytas – KBL JV	Jointly controlled operations	N A	India
6	Larsen & Toubro – KBL JV	Jointly controlled operations	N A	India
7	KBL – MEIL– KCCPL JV	Jointly controlled operations	N A	India
8	KBL – PLR JV	Jointly controlled operations	NΑ	India
9	KBL – Koya – VA Tech JV	Jointly controlled operations	NΑ	India
10	KBL – PIL Consortium	Jointly controlled operations	NΑ	India
11	Larsen & Toubro – KBL – Maytas JV	Jointly controlled operations	NΑ	India
12	IVRCL – KBL – MEIL JV	Jointly controlled operations	NΑ	India
13	Pioneer – Avantica – ZVS – KBL JV	Jointly controlled operations	NΑ	India
14	AMR – Maytas – KBL – WEG JV *	Jointly controlled operations	NΑ	India
15	Indu – Shrinivasa Constructions – KBL – WEG JV	Jointly controlled operations	N A	India
16	MEIL – KBL – IVRCL JV	Jointly controlled operations	NΑ	India
17	MEIL – Maytas – KBL JV	Jointly controlled operations	NΑ	India
18	KCCPL – TAIPPL – KBL JV	Jointly controlled operations	NΑ	India
19	KBL-SPML JV	Jointly controlled operations	NΑ	India
20	MEIL - KBL JV *	Jointly controlled operations	NΑ	India
21	MAYTAS – MEIL – KBL JV	Jointly controlled operations	NΑ	India
22	Gondwana - KBL JV	Jointly controlled operations	NΑ	India

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Sr No	Name of the Jointly controlled operation	Description	Ownership Interest	Country of Incorporation
23	MEIL -PRASAD-KBL CONSORTIUM	Jointly controlled operations	NA	India
24	JCPL - MEIL - KBL CONSORTIUM	Jointly controlled operations	NΑ	India
25	KBL -PTIL UJV	Jointly controlled operations	NΑ	India
26	KBL - RATNA - JOINT VENTURE	Jointly controlled operations	NΑ	India
27	MEIL-KBL-WEG CONSORTIUM	Jointly controlled operations	NΑ	India
28	MEIL-KBL- (KDWSP) JV	Jointly controlled operations	NΑ	India
29	KBL and TCIPL JOINT VENTURE	Jointly controlled operations	NΑ	India
30	ACPL & KBL JV *	Jointly controlled operations	NΑ	India
31	ITD CEMENTATION INDIA LIMITED JV	Jointly controlled operations	NΑ	India
32	GSJ - KBL JV	Jointly controlled operations	NΑ	India
33	JBL-KBL-GSJ JV	Jointly controlled operations	NΑ	India

Kirloskar Brothers Ltd. JV is dissolved as per the dissolution deed executed on 4th July 2024

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NOTE 38 : DETAILS OF PROVISIONS AND MOVEMENTS IN EACH CLASS OF PROVISIONS

Particulars	Provision for compensated Absences	Provision for product Warranty	Provision for decommissioning and restoration cost	Provision for Loss on Long Term Contracts
Carrying amount as at 1 April 2023	320.953	619.031	9.621	21.142
Add: Provision during the year 2023-24 net of reversal of excess provision for earlier years	152.975	150.202	-	11.831
Add: Unwinding of discounts	-	25.875	0.791	-
Less: Amount utilized during the year 2023-24	(34.040)	(266.659)	-	(1.801)
Add: Foreign exchange difference	-	0.778	-	0.079
Carrying amount as at 31 March 2024	439.888	529.227	10.412	31.251
Add: Provision during the year 2024-25 net of reversal of excess provision for earlier years	62.121	237.551	-	22.702
Add: Unwinding of discounts	-	6.011	0.853	-
Less: Amount utilized during the year 2024-25	(140.837)	(264.307)	-	(2.741)
Add: Foreign exchange difference	-	2.722	-	0.744
Carrying amount as at 31 March 2025	361.172	511.204	11.265	51.956
Non-current provision	149.421	41.365	11.265	-
Current provision	211.751	469.839	-	51.956

Compensated absences

The cost of the leave encashment and the present value of the leave encashment obligation are determined using actuarial valuations. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate; future salary increases and mortality rates.

Provision for warranty

Provision for warranty is made for estimated warranty claims in respect of products sold, which are under warranty at the end of the reporting period. These claims are expected to be settled in the next 18 months. Management records the provision based on the historical warranty claims information and any recent trends that may suggest future claims which could differ from historical amount.

^{*} These JVs are operationally and financially closed, however formal dissolution of JV is in progress



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Provision for decommissioning and restoration cost

A provision has been recognised for decommissioning and restoration costs associated with windmills on lease hold land. The Company is committed to restore the site at the end of useful life of windmills.

Provision for long term contract

A provision is made for the expected loss of the projects, where the estimated cost is more than the estimated revenue. Changes in estimated cost and estimated revenue are assessed by the management at the end of reporting period based on the price variation received/ given, change in the scope of project and revision of estimates regarding date of completion, expected costs to be incurred, changes in external circumstances such as applicable tax rates etc.

NOTE 39: FAIR VALUE MEASUREMENTS

As per assessments made by the management fair values of all financial instruments carried at amortised costs (except as specified below) are not materially different from their carrying amounts since they are either short term nature or the interest rates applicable are equal to the current market rate of interest.

The Company has not performed a fair valuation of its investment in unquoted ordinary shares which are classified as FVTOCI (refer Note 6), as the Company believes that impact of change on account of fair value is insignificant.

Sr.	Particulars	Carrying	Carrying value		
No		As at	As at		
		31 March 2025	31 March 2024		
	Financial Assets				
	Levelled at Level 1				
(a)	Carried at fair value through Profit and loss (FVTPL)				
	Investment in Mutual funds	1,868.396	1,552.560		
(b)	Carried at fair value through other comprehensive income (FVTOCI)				
	Levelled at Level 2				
	Forward contract asset (For cash flow hedge)	162.291	98.718		
	Levelled at Level 3				
	Investments in unquoted equity shares (FVTOCI)	48.606	0.005		
(c)	Carried at amortised cost				
	Investment in fixed deposits with financial instituation	3,170.000	1,580.200		
	Trade receivable	5,800.521	5,851.455		
	Other financial assets	1,106.388	1,039.787		
	Cash and cash equivalent	3,231.293	2,659.065		
	Other bank balances	255.529	268.905		
	Financial Liabilities				
	Levelled at Level 2				
(a)	Carried at fair value through Profit and loss (FVTPL)				
	Forward contract liability	-	0.995		
(b)	Carried at amortised cost				
	Non-current borrowings	692.070	645.758		
	Current borrowings	618.347	903.352		
	Trade payable	6,119.499	6,713.810		
	Lease liability	504.928	374.158		
	Other financial liabilities	1,888.416	1,720.684		

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NOTE 40: FINANCIAL RISK MANAGEMENT POLICY AND OBJECTIVES

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Group's principal financial liabilities, comprise loans and borrowings, trade and other payables, and financial guarantee contracts. The main purpose of these financial liabilities is to finance Group's operations and to provide guarantees to support its operations. Group's principal financial assets include trade and other receivables, security deposits and cash and cash equivalents, that derive directly from its operations.

In order to minimize any adverse effects on the financial performance of the Group, it has taken various measures. This note explains the source of risk which the entity is exposed to and how the entity manages the risk and impact of the same in the financial statements.

Risk	Exposure arising from	Measurement	Management
Credit risk	Cash and cash equivalents, trade receivables, financial assets measured at amortised cost, corporate guarantees issued to group companies	Ageing analysis, External credit rating (wherever available)	Diversification of bank deposits, credit limits and letters of credit
Liquidity risk	Borrowings and other liabilities	Rolling cash flow forecasts	Availability of committed credit lines and borrowing facilities
Market risk- Interest rate risk	Long term borrowings at variable rate	Sensitivity Analysis	Mixed portfolio of fixed and variable interest rate loans
Market risk -Foreign Currency Risk	Recognised financial assets and liabilities not denominated in Indian rupee (₹)	Sensitivity Analysis	Management follows established risk management policies, including use of derivatives like foreign exchange forward contracts, where the economic conditions match the Group's policy.

The Group's risk management is carried out by management, under policies approved by the board of directors. Group's treasury identifies, evaluates and hedges financial risks in close cooperation with the Group's operating units. The board provides written principles for overall risk management, as well as policies covering specific areas, such as foreign exchange risk, credit risk, and investment of excess liquidity.

(A) Credit Risk

Credit risk in case of the Group arises from cash and cash equivalents, deposits with banks and financial institutions, as well as credit exposures to customers including outstanding receivables.

Credit risk management

Credit risk arises from the possibility that counter party may not be able to settle their obligations as agreed. To manage this, the Group periodically assesses the reliability of customers, taking into account the financial condition, current economic trends, and analysis of historical bad debts and ageing of accounts receivable. Individual risk limits are set accordingly. The Group considers the probability of default upon initial recognition of asset and whether there has been a significant increase in credit risk on an ongoing basis throughout each reporting period. To assess whether there is a significant increase in credit risk, the Group compares the risk of a default occurring on the asset as at the reporting date with the risk of default as at the date of initial recognition. It considers reasonable and supportive forward looking information such as:"

- (i) Actual or expected significant adverse changes in business,
- Actual or expected significant changes in the operating results of the counterparty,
- (iii) Financial or economic conditions that are expected to cause a significant change to counterparty's ability to meet its obligations,



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- (iv) Significant increases in credit risk on other financial instruments of the same counterparty,
- (v) Significant changes in the value of collateral supporting the obligation or in the quality of third-party guarantees or credit enhancements.

The Group provides for expected credit loss in case of trade receivables, claims receivable and security deposits when there is no reasonable expectation of recovery, such as a debtor declaring bankruptcy or failing to engage in a repayment plan with the Group etc.

For the security deposits and claims receivable, provision for expected loss is made considering 12 months expected credit loss. Provision for lifetime credit loss is made if there is significant increase in credit risk for such financial assets.

In respect of trade receivable, Group uses the simplified approach for the provision for expected loss. The lifetime expected loss provision is recognised based on the provision matrix as decided by the management, based on the historical experience of recoverability. The Group categorizes a receivable for provision for doubtful debts/write off when a debtor fails to make contractual payments greater than 1 year past due in case product business and 4 years past due in case of project business. In addition to this Group also provides the expected loss based on the overdue number of days for receivables as per the provision matrix. Where loans or receivables have been written off, the Group continues to engage in enforcement activity to attempt to recover the receivable due. Where recoveries are made, these are recognised in profit or loss.

Provision for expected credit loss

Financial assets for which loss allowance is measured using Expected Credit Losses (ECL) model as per Ind AS 109,

Exposure to Risk	As at	As at
	31 March 2025	31 March 2024
Trade Receivables	7,024.069	6,814.340
Less : Expected Loss	1,223.548	962.885
	5,800.521	5,851.455
Security Deposits	872.185	881.878
Less : Expected Loss	15.064	12.588
	857.121	869.290
Claims Receivable	37.349	35.577
Less : Expected Loss	19.361	19.361
	17.988	16.216

Trade receivable ageing used in the provision matrix for life time expected credit loss is as -

Particulars	As at	As at
	31 March 2025	31 March 2024
Trade Receivables		
Neither past due nor impaired	3,309.205	2,475.680
Past due but not impaired		
Less than 180 days	1,198.192	1,748.398
181 - 365 days	289.976	620.457
More than 365 days	1,003.148	1,006.920
Total	5,800.521	5,851.455

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Reconciliation of loss provision

Exposure to Risk	Trade receivables	Others
Loss allowance as at 1 April 2023	1,031.015	23.429
Changes in loss allowance *	(68.130)	8.520
Loss allowance as at 31 March 2024	962.885	31.949
Changes in loss allowance *	260.663	2.476
Loss allowance as at 31 March 2025	1,223.548	34.425

^{*} Movement in loss allowance is primarily on account of additional ECL provision based on ageing.

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B) Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash and the availability of funding through an adequate amount of committed credit facilities to meet obligations when due and to close out market positions. Due to the dynamic nature of the underlying businesses, Group maintains flexibility in funding by maintaining availability under committed credit lines.

Management monitors rolling forecasts of the Group's liquidity position (comprising the undrawn borrowing facilities below) and cash and cash equivalents on the basis of expected cash flows. This is carried out in accordance with practice and limits set by the group. In addition, the Group's liquidity management policy involves projecting cash flows and considering the level of liquid assets necessary to meet these, monitoring balance sheet liquidity ratios against internal and external regulatory requirements and maintaining debt financing plans.

	As at	As at
	31 March 2025	31 March 2024
Interest bearing borrowings		
On demand	560.406	545.142
Less than 180 days	28.970	314.525
181 - 365 days	28.971	43.686
More than 365 days	692.070	645.758
Total	1,310.417	1,549.111
Other financial liabilities		
On demand	169.419	163.447
Less than 180 days	1,672.502	1,528.021
181 - 365 days	2.474	5.869
More than 365 days	44.022	23.347
Total	1,888.417	1,720.684
Lease liability		
On demand	-	-
Less than 180 days	154.100	128.996
181 - 365 days	154.002	128.996
More than 365 days	196.826	116.166
Total	504.928	374.158
Trade & other payables		
On demand / Not due	2,256.210	3,246.970
Less than 180 days	1,691.543	1,518.734
181 - 365 days	364.579	482.791
More than 365 days	1,807.167	1,465.316
Total	6,119.499	6,713.811



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The Group has access to following undrawn facilities at the end of the reporting year (Interest rates 2.0% - 10.5%)

Particulars	31 March 2025	31 March 2024
Expiring within one year	3,565.646	2,986.783
Expiring beyond one year	-	-

C) Market risk - Interest rate risk

The company's exposure to the risk of changes in market interest rates relates to borrowings with floating interest rates. To manage the risk, company has created balance portfolio of fixed and variable interest rate borrowings.

Change of 0.5%, in the base rates will have effect of ₹ 6.55 Mn on the company's profitability.

(D) Foreign Currency Risk

The group is exposed to foreign exchange risk mainly through its sales to overseas customers and purchases from overseas suppliers in various foreign currencies.

The group evaluates exchange rate exposure arising from foreign currency transactions and the group follows established risk management policies, including use of natural hedge between receivables and payables, use of derivatives like foreign exchange forward contracts to hedge exposure to foreign currency risk, where the economic conditions match the group's policy.

Foreign currency exposure:

Financial Assets	Currency	Amount in Foreig	Amount in Foreign Currency (Mn)		Amount in ₹ (Mn)	
		As at	As at	As at	As at	
		31 March 2025	31 March 2024	31 March 2025	31 March 2024	
Trade Receivables	EUR	0.577	0.344	53.086	30.915	
	GBP	0.036	0.019	3.976	1.948	
	USD	6.104	13.600	521.729	1,134.290	
	AED	-	2.030	-	46.037	
Bank Accounts	EGP	1.008	0.327	1.704	0.576	
	EUR	0.816	0.466	75.111	41.887	
	GBP	2.638	0.205	291.902	21.530	
	USD	7.084	2.483	605.531	207.107	
	AED	0.115	0.111	2.678	2.509	
Other Deposits	EGP	0.083	0.083	0.141	0.147	
	USD	-	0.003	-	0.225	
Amount Due from Employees	USD	0.010	0.030	0.821	2.506	

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Financial Liabilities	Currency	Amount in Foreign Currency (Mn)		Amount in ₹ (Mn)	
		As at	As at	As at	As at
		31 March 2025	31 March 2024	31 March 2025	31 March 2024
Trade Payables	EGP	0.731	0.731	1.235	1.287
	EUR	0.362	0.333	33.300	29.917
	GBP	0.088	0.164	9.713	17.256
	USD	3.092	5.898	264.323	491.893
	JPY	12.639	13.324	7.175	733.724
	VND	14,555.307	15,649.974	48.641	53.210
	XOF	149.102	149.102	20.874	20.308
	SGD	-	0.003	-	0.154
	AED	0.166	0.171	3.871	3.880
	USD	-	0.011	-	0.921
Amount Due to Employees	USD	0.011	0.002	0.921	0.187

Currency wise net exposure (assets - liabilities)

Particulars	Amount in Foreig	n Currency (Mn)	Amount in ₹ (Mn)		
	As at	As at	As at	As at	
	31 March 2025	31 March 2024	31 March 2025	31 March 2024	
EGP	0.361	(0.320)	0.610	(0.564)	
EUR	1.031	0.477	94.897	42.885	
GBP	2.586	0.059	286.165	6.222	
USD	10.105	10.207	863.758	851.314	
JPY	(12.639)	(13.324)	(7.175)	(733.724)	
VND	(14,555.307)	(15,649.974)	(48.641)	(53.210)	
XOF	(149.102)	(149.102)	(20.874)	(20.308)	
SGD	-	(0.003)	-	(0.154)	
AED	(0.051)	1.970	(1.192)	44.666	
Total			1,167.548	137.127	

Sensitivity Analysis

Currency	Amount i	n ₹ (Mn)	Sensitivity % (*)	Sensitivity %
	2024-25	2023-24	2024-25	2023-24
EGP	0.610	(0.564)	17.45%	12.68%
EUR	94.897	42.885	2.12%	3.03%
GBP	286.165	6.222	3.39%	3.09%
USD	863.758	851.314	2.61%	3.91%
JPY	(7.175)	(733.724)	4.01%	0.36%
VND	(48.641)	(53.210)	1.95%	2.96%
XOF	(20.874)	(20.308)	3.26%	3.81%
SGD	-	(0.154)	3.95%	3.80%
AED	(1.192)	44.666	2.30%	3.50%
Total	1,167.548	137.127		



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Currency	Impact on prof	it (strengthen)	Impact on prof	Impact on profit (weakening)		
	2024-25	2023-24	2024-25	2023-24		
EGP	(0.106)	0.072	0.106	(0.072)		
EUR	(2.012)	(1.299)	2.012	1.299		
GBP	(9.701)	(0.192)	9.701	0.192		
USD	(22.544)	(33.286)	22.544	33.286		
JPY	0.288	2.641	(0.288)	(2.641)		
VND	0.949	1.575	(0.949)	(1.575)		
XOF	0.681	0.774	(0.681)	(0.774)		
SGD	-	0.006	-	(0.006)		
AED	0.027	(1.563)	(0.027)	1.563		
Total	(32.418)	(31.273)	32.418	31.273		

^{*} Sensitivity % are derived based on variation in the exchange rates over the period of last 5 years.

(EGP- Egyptian Pound, EUR- Euro, GBP - Great Britain Pound, USD - US Dollar, JPY - Japanese Yen VND- Vietnamese Dong, SGD- Singapore Dollar, , AED-Arab emirates Dirham, XOF- CFA Franc (Senegal), IDR- Indonesian rupiah, MYR-Malaysian Ringgit, CZK - Czech Koruna)

NOTE 41: CAPITAL MANAGEMENT

Risk management

The group's objectives when managing capital are to

- safeguard it's ability to continue as a going concern, so that it can continue to provide returns for shareholders and benefits for other stakeholders, and
- Maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares, change debt mix. Consistent with others in the industry, the group monitors capital on the basis of the following gearing ratio: Net debt (total borrowings net of cash and cash equivalents, current investment and other bank balances) divided by Total 'equity' (including non-controlling interest) plus net debt.

The group's strategy is to maintain a gearing ratio within 30%. The gearing ratios were as follows:

Particulars	As at	As at
	31 March 2025	31 March 2024
Loans and borrowings (Including current maturities of long term debt)	1,310.417	1,549.111
Less: Cash and cash equivalents (Including other bank balances)	3,486.822	2,927.970
Less:Current Investment	3,508.396	2,982.760
Net debt	(5,684.801)	(4,361.619)

Gearing ratio is not applicable as net debt of group is negative.

Dividend b)

Par	ticulars	As at 31 March 2025	As at 31 March 2024
Equ	ity Shares		
(i)	Interim dividend for the year	Nil	Nil
(ii)	Dividends not recognised at the end of the reporting year	555.862	476.450
(iii)	Dividends not recognised at the end of the reporting year payable to non-controlling interest	3.500	1.05

Since year end the directors have recommended the payment of a final dividend of ₹ 7 per fully paid equity share (31 March 2024 - ₹ 6 per fully paid equity share). This proposed dividend is subject to the approval of shareholders in the ensuing annual general meeting.

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NOTE 42: DISCLOSURE IN RESPECT OF MICRO, SMALL AND MEDIUM ENTERPRISES

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Group has amounts due to suppliers under The Micro, Small and Medium Enterprises Development Act, 2006, [MSMED Act] as at March 31, 2025. The disclosure pursuant to the said Act is as under:

Particulars	Year ended 31 March 2025	Year ended 31 March 2024
Total outstanding amount in respect of micro, small and medium enterprises including capex creditors	830.847	1,090.041
Other disclosures in respect of micro and small enterprises		
Principal amount due and remaining unpaid	42.256	68.044
Interest due on above and unpaid interest	1.025	2.024
Interest paid	-	0.060
Payment made beyond appointment day	1,795.650	1,242.585
Interest due and payable for the period of delay (Payments already made)	15.348	18.306
Interest accrued and remaining unpaid	16.373	19.289
Amount of further interest remaining due and payable in succeeding years	16.373	8.438

The identification of suppliers as micro, small and medium enterprise as defined under the Micro, Small and Medium Enterprises Development Act 2006, was done on the basis of information to the extent provided by the suppliers of group.

Delay in payment is mainly on account of quality issues of vendors.

NOTE 43: CORPORATE SOCIAL RESPONSIBILITY EXPENDITURES

- (a) Amount required to be spent by the group during the current year is ₹ 55.258 Mn (₹ 39.094 Mn)
- (b) Amount spent by the group during the current year is ₹ 36.614 Million (PY ₹ 39.323 Million) and a provision for ₹ 19.215 Million is accounted for in current year towards ongoing projects pursuant to provisions of Sec 135(5) of The Companies Act, 2013.

There is no shortfall as per provision of Sec 135 of The Companies Act 2013 either at the beginning or end of year.

The group as per its policy on Corporate Social Responsibility (CSR) and recommendation and approval of the CSR committee and Board has contributed ₹ 18.268 Million towards projects on Education and Health undertaken by implementing agency, ₹ 13.546 Mn towards various Health, Environmental, Educational and Rural development aid, ₹ 4.8 Mn towards Skill Development and balance towards other miscellaneous eligible activities.

The group has not spent any amount towards construction or acquisition of asset.

The provision of ₹ 19.215 Mn accounted towards ongoing projects which would be used for the purpose of Education and health, Medical Support and Skill development

The group has not spent any amount towards construction or acquisition of asset.



FOR THE YEAR ENDED 31ST MARCH 2025

Amount in Million ₹ except otherwise stated

NOTE 44 A: TRADE RECEIVABLES AGEING

Trade receivables as at 31 March 2025

Particulars	Not due Outstanding for following periods from due date of payment						Not due	Not due Outstanding for following periods from payment	Total
		Less than 6 months	6 months to 1 year	1-2 years	2-3 years	More than 3 years			
Undisputed trade receivable									
Considered good	3,309.205	1,198.192	267.385	509.432	276.920	238.798	5,799.932		
Which have significant increase in credit risk	-	-	22.591	140.051	175.345	689.983	1,027.970		
Credit impaired	-	-	-	-	-	70.522	70.522		
Total undisputed trade receivables (a)	3,309.205	1,198.192	289.976	649.483	452.265	999.303	6,898.424		
Disputed trade receivables									
Considered good	-	-	-	0.017	-	0.572	0.589		
Which have significant increase in credit risk	-	-	-	0.070	18.900	106.086	125.056		
Credit impaired	-	-	-	-	-	-	-		
Total Disputed trade receivables (b)	-	-	-	0.087	18.900	106.658	125.645		
Total trade receivables (a+b)	3,309.205	1,198.192	289.976	649.570	471.165	1,105.961	7,024.069		
Provision for increase in significant risk and credit impaired							1,223.548		
Net trade receivables							5,800.521		

Trade receivables as at 31 March 2024

Particulars	Not due	Outstandii	nding for following periods from due date of payment				Total
		Less than 6 months	6 months to 1 year	1-2 years	2-3 years	More than 3 years	
Undisputed trade receivable							
Considered good	2,474.209	1,748.167	596.411	413.703	303.548	296.530	5,832.568
Which have significant increase in credit risk	_	0.017	23.849	118.471	105.604	527.722	775.663
Credit impaired	-	-	0.152	6.746	2.146	81.095	90.139
Total undisputed trade receivables (a)	2,474.209	1,748.184	620.412	538.920	411.298	905.347	6,698.370
Disputed trade receivables							
Considered good	1.471	0.214	0.034	-	-	17.165	18.884
Which have significant increase in credit risk	-	-	0.011	0.367	58.270	38.438	97.086
Credit impaired	-	-	-	-	-	-	-
Total Disputed trade receivables (b)	1.471	0.214	0.045	0.367	58.270	55.603	115.970
Total trade receivables (a+b)	2,475.680	1,748.398	620.457	539.287	469.568	960.950	6,814.340
Provision for increase in significant risk and credit impaired							962.885
Net trade receivables							5,851.455

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Note 44 B: Trade payables ageing

Particulars			Not due	Outstandir	ng for following periods from due date of payment				Total
				Less than 6 months	6 months to 1 year	1-2 years	2-3 years	More than 3 years	
1.	MSME - Non disputed	2025	738.810	59.832	3.791	6.120	6.645	15.649	830.847
		2024	938.246	108.065	4.778	13.503	3.973	21.476	1,090.041
2.	MSME - disputed	2025	-	-	-	-	-	-	-
		2024	_	-	-	_	_	-	-
3.	Others - Non disputed	2025	1,517.399	1,631.711	360.788	375.401	273.428	1,114.129	5,272.856
		2024	2,308.652	1,410.666	478.013	246.942	350.309	816.605	5,611.187
4.	Others - disputed	2025	-	0.072	0.005	-	-	15.719	15.796
		2024	0.072	-	-	-	-	12.511	12.583

Unearned revenue is not considered in above table being in nature of non-financial liability and disclosed in note 18.

Note 44 C: Capital work- in- progress and intangibles under development

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Particulars	Year	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in progress	2025	255.089	24.249	54.696	3.172	337.206
	2024	191.029	87.783	37.100	3.775	319.687
Projects temporarily suspended	2025					-
	2024	-	-	-	-	-

Following projects which were expected to be completed by March 25, got delayed and now expected to get completed as per following table.

Particulars	Less than	1-2	2-3	More than	Total
	1 year	years	years	3 years	
Automation projects	8.482				8.482
Expansion of manufacturing plant and Load enhancement	56.236				56.236

NOTE 45: SEGMENT REPORTING

Group operates in single reporting segment of 'Fluid Machinery and Systems' Group is not having single major customer having transactions more than 10% of total revenue of group.

(₹ in Million)

		Within India		Outsid	e India	Total	
		2024-25	2023-24	2024-25	2023-24	2024-25	2023-24
a)	Segment Revenue Geographic Segment by location of customer	28,889.389	26,862.522	16,033.043	13,149.470	44,922.432	40,011.992
b)	Carrying Amount of non-current assets other than deferred tax asset and financial assets	6,012.218	5,875.593	1,465.102	1,330.934	7,477.320	7,206.527



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Amount in Million ₹ except otherwise stated

NOTE 46: DISCLOSURE IN RESPECT OF IND AS 116, 'LEASES'

Right-to-use asset	Year ended	Year ended
	31 March 2025	31 March 2024
Opening right-to-use asset	366.404	305.710
Net addition during the year including forex difference (Non-cash items)	248.284	187.810
Depreciation charged during the year	(138.380)	(127.116)
Closing right-to-use asset	476.308	366.404

Particulars	Year ended 31 March 2025	Year ended 31 March 2024
Opening lease liability	374.158	331.243
Net addition / (deletion) during the year including forex (Non-cash items)	266.851	162.662
Finance cost	28.880	20.797
Lease payments including lease termination	(164.961)	(140.544)
Closing lease liability	504.928	374.158
Non-Current	196.826	116.166
Current	308.102	257.992

The expenses relating to payments not included in the measurement of lease liability and recognised as expense in the Statement of Profit and Loss during the year as follows:

- Low value leases ₹ 11.765 Mn (PY: 4.770 Mn)
- Short-term leases ₹ 40.960 Mn (PY: 36.123 Mn)

Where the company is a lessee

- The group has taken on lease various assets such as plant & equipments and buildings. Generally, leases are renewed only on mutual consent and at a prevalent market price.
- Details with respect to right-to-use assets:

Class of Asset	Year	Depreciation for the year	Additions during the year	Carrying Amount
1. Plant & Equipments	2025	8.330	31.840	43.802
	2024	6.661	13.553	20.292
2. Buildings	2025	130.051	216.444	432.506
	2024	120.455	174.257	346.112

Undiscounted contractual maturities of lease payments

Particulars	As at	As at
	31 March 2025	31 March 2024
Less than one year	390.158	314.164
Between 1-2 years	120.664	98.735
More than 2 years	178.330	141.412

- Short term leases and leases for low value assets are continued to be accounted for as rent expenses.
- Total cash outflow for lease arrangements during the year is ₹ 216.474 Mn (PY -₹ 181.437 Mn)
- Group has not entered into any sublease arrangements.

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(Amounts in Million ₹)

NOTE 47: ADDITIONAL INFORMATION REGARDING SUBSIDIARIES AS PER SCHEDULE III OF THE COMPANIES ACT, 2013

Name of the Entity in the Group	Ac at 31 Mar	31 March 2025			Vear ended 31 March 2025	March 2026		(Amounts in Million マ)
		2020			ופמו פוומפת סו	יומו כוו בטבי		
	Net Assets (Total Assets - Total Liabilities)	sets s - Total es)	Share in Profits or Loss	s or Loss	Share in Other comprehensive income	ther e income	Share in Total comprehensive income	otal income
	As % of consolidated net assets	Amount	As % of consolidated P&L	Amount	As % of consolidated OCI	Amount	As % of consolidated Total comprehensive income	Amount
Parent								
Kirloskar Brothers Limited (including effect of consolidation, elimination and other adjustment)	%26.92	16,810.612	59.622%	2,496.314	75.221%	47.472	59.853%	2,543.786
Subsidiaries								
Indian								
 Karad Projects and Motors Pvt Ltd 	7.978%	1676.587	12.955%	542.430	0.446%	0.281	12.770%	542.711
2. The Kolhapur Steel Limited	(2.986%)	(627.568)	(4.665%)	(195.324)	(1.352%)	(0.853)	(4.616%)	(196.177)
3. Kirloskar Corrocoat Private Limited	0.315%	66.249	1.544%	64.625	(0.367%)	(0.231)	1.515%	64.394
Foreign								
 Kirloskar Brothers International B V (Consolidated) 	9.094%	1911.089	26.075%	1091.729	30.746%	19.404	26.144%	1111.133
Non-controlling interest in all Subsidiaries Associates (Investment as ner equity method)								
Indian	0.406%	85.397	0.828%	34.650	(0.197%)	(0.125)	0.812%	34.525
Foreign	%000:0	0.000	0.000%	000'0	%000'0	000'0	%000'0	00000
Joint Ventures (investment as per the equity method)								
Indian								
Kirloskar Ebara Pumps Limited	5.195%	1091.570	3.642%	152.503	(4.495%)	(2.837)	3.522%	149.666
TOTAL	100.000%	21013.936	100.000%	4186.927	100.000%	63.111	100.000%	4250.038



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NOTE 48 A: AUDIT TRAIL

The audit trail feature at database level was enabled at Enterprise Resource Planning System (SAP) from the 01 Jan 2025.

The access to the database for accounting and consolidation software is restricted only to single CIC basis admin user (changes if any are allowed only with prior approval of committee of senior management) depending on Company's operating and business needs after appropriately designing the internal controls and ensuring the operating effectiveness of such controls.

The group uses services of third-party service provider (ADP India Private Limited) for payroll processing. Based on Service Organisation Control Type 2 report ('SOC report'), the audit trail feature at application level was enabled at the Human Resource Management System (HRMS) from 19 Dec 2024. Further, outsourced vendor is ISO 9001:2013 and ISO 27001:2013 certified. Rule A.12.4, of ISO 27001:2013 requires, maintaining the audit trail of all events / logs including the changes in payroll products - user access controls, change management, etc. Auditors of third-party service provider had verified these controls and issue certificate for ISO standards.

Further, there is no direct integration between third party payroll system and KBL accounting system. Processed payroll data received from third party service provider, is duly verified by KBL's internal team before accounting the same.

Above mentioned does not impact the internal control environment of the group.

NOTE 48 B: OTHERS

- The group does not have any transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961.
- The group has not traded or invested in Crypto currency or Virtual Currency during the financial year.
- 3. No proceedings have been initiated or are pending against the Group for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.
- Company and its subsidiaries in India have not entered any transactions with companies struck off under section 248 of the Companies Act, 2013 or section 560 of the Companies Act, 1956
- The Company and it's subsidiaries in India have not advanced or loaned or invested funds (either borrowed funds or share premium or any other sources or kind of funds) to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding (whether recorded in writing or otherwise) that the Intermediary (i) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or (ii) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries
- The Company and it's subsidiaries in India have not received any fund from any person(s) or entity(is), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall: (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or (b) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- Statutory auditors of one of the subsidiaries i.e. TKSL have stated in 'Material Uncertainty related to Going Concern' paragraph in the audit report, that they have considered TKSL as going concern, based on support provided by parent company.

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- Statutory auditors of one of the subsidiaries i.e. KPML have stated the fact that one of the loan given by KPML to TKSL have been extended by one year. However TKSL has repaid the same. Further KPML has also granted various loans to TKSL. These loans being inter-group loans are eliminated on consolidated basis"
- Karad Projects Motors Limited, Wholly Owned Subsidiary of company has made political contribution of Rs 20 Mn to Bhartiya Janata Party in FY 2024-25. (PY - Nil)
- 10. Previous year's figure have been regrouped, wherever required.

For and on behalf of the Board of Directors

Sanjay Kirloskar Chairman and Managing Director DIN: 00007885

Bhavesh Chheda Chief Financial Officer Pune: 14 May 2025

Rama Kirloskar Director DIN: 01192524

Devang Trivedi Company Secretary Pune: 14 May 2025